


# Conference Overview

from	to	Sunday	Monday	Tuesday	Wednesday	Thursday
8:30	8:45	DW Intro				
8:45	9:00					
9:00	9:15	Doctoral Workshop (Session 1&2)	Opening Ceremony Keynote Address 1 Paper 138	Parallel Sessions #4	Parallel Sessions #7	<b>Industry Tours</b> Amazon Fulfillment Center (8:30-12:30) EOS Additive Manufacturing (8:30- 12:30)
9:15	9:30					
9:30	9:45					
9:45	10:00					
10:00	10:15			Break (15 min)		
10:15	10:30		Coffee Break			
10:30	10:45	Doctoral Workshop (Session 3&4)	Parallel Sessions #1	Keynote Address 2 Keynote Address 3	Plenary Session 2	
10:45	11:00					
11:00	11:15					
11:15	11:30					
11:30	11:45					
11:45	12:00					
12:00	12:15	Lunch (60 min)	Lunch (75 min)	Lunch (75 min)	Lunch (75 min)	
12:15	12:30					
12:30	12:45					
12:45	13:00					
13:00	13:15			Doctoral Workshop (Session 5)		Parallel Sessions #5
13:15	13:30	DW Closing	Parallel Sessions #2	Coffee Break		
13:30	13:45					
13:45	14:00					
14:00	14:15					
14:15	14:30					
14:30	14:45	WG 5.7 Meeting	Parallel Sessions #3	Parallel Sessions #6	Coffee Break	Amazon Fulfillment Center (12:30-3:15)
14:45	15:00					
15:00	15:15					
15:15	15:30					
15:30	15:45					
15:45	16:00					
16:00	16:15					
16:15	16:30					
16:30	16:45					
16:45	17:00					
17:00	17:15					
17:15	17:30					
17:30	17:45					
17:45	18:00					
18:00	18:15					
18:15	18:30					
18:30	18:45					
18:45	19:00	Welcome Reception (18:30-20:00)			Closing Ceremony	
19:00	19:15					
19:15	19:30					
19:30	19:45					
19:45	20:00					
				<i>Tuesday sessions are 75 minutes</i>		
				Gala Dinner (18:30-20:30)		
						 <b>ifip</b> Working Group 5.7 Advances in Production Management Systems

# Sessions Overview

Keynotes & Opening/Closing sessions	Regular Sessions	Plenary Sessions	Special Sessions	Special Interest Group Sessions
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**Date: Monday, 02/Sep/2019**

9:00am - 10:30am Salon J	Opening Ceremony
11:00am - 12:30pm 615A	Blockchain in Supply Chain Management
11:00am - 12:30pm 602	Production Management in Food Supply Chains (1)
11:00am - 12:30pm 616B	The Operator 4.0 and the Internet of Things, Services and People (1) An SM & CPPS SIG Workshop Session
11:00am - 12:30pm 615B	Production Planning and Control (2)
11:00am - 12:30pm 616A	Research Workshop
1:45pm - 3:15pm 616A	Operations Management in Engineer-to-Order Manufacturing (1)
1:45pm - 3:15pm 602	Production Management in Food Supply Chains (2)
1:45pm - 3:15pm 616B	The Operator 4.0 and the Internet of Things, Services and People (2) An SM & CPPS SIG Workshop Session
1:45pm - 3:15pm 615B	Sustainability and Production Management
1:45pm - 3:15pm 615A	Variety and Complexity Management in the Era of Industry 4.0 (1)
3:45pm - 5:15pm 616A	Operations Management in Engineer-to-Order Manufacturing (2)
3:45pm - 5:15pm 602	Production Management in Food Supply Chains (3)
3:45pm - 5:15pm 615B	Participatory Methods for Supporting Career choices in Industrial Engineering and Management and Education
3:45pm - 5:15pm 616B	The New Frontiers of Service Engineering: Designing and Delivering Smart Services in The Digital Age
3:45pm - 5:15pm 615A	Variety and Complexity Management in the Era of Industry 4.0 (2)

**Date: Tuesday, 03/Sep/2019**

8:30am - 9:45am 615B	Intelligent Diagnostics and Maintenance Solutions for Smart Manufacturing, an SM & CPPS SIG workshop session
8:30am - 9:45am 616B	Smart Factory and IOT
8:30am - 9:45am 602	Product and Asset Life Cycle Management in Smart Factories of Industry 4.0 (1)
8:30am - 9:45am 616A	Production Planning and Control (1)
8:30am - 9:45am 615A	Variety and Complexity Management in the Era of Industry 4.0 (3)
10:15am - 11:45am Salon J	Keynote Address 2&3
1:00pm - 2:15pm 616B	Cyber Physical Systems
1:00pm - 2:15pm 616A	Lean Production (1)
1:00pm - 2:15pm 602	Product and Asset Life Cycle Management in Smart Factories of Industry 4.0 (2)
1:00pm - 2:15pm 615A	Sustainability and Reconfigurability of Manufacturing Systems (1)
1:00pm - 2:15pm 615B	Supply Chain Planning and Optimization (1)
2:30pm - 3:45pm 616B	Collaborative Technology (2)
2:30pm - 3:45pm 602	Data-driven Production Management
2:30pm - 3:45pm 616A	Lean Production (2)
2:30pm - 3:45pm 615A	Sustainability and Reconfigurability of Manufacturing Systems (2)
2:30pm - 3:45pm 615B	Supply Chain Planning and Optimization (2)
4:00pm - 5:15pm Salon J	Plenary Session 1: Emerging Challenges and Research Opportunities in Smart Services

**Date: Wednesday, 04/Sep/2019**

<b>8:30am - 10:00am</b>	<b>Knowledge Management in Design and Manufacturing</b>
<b>616B</b>	
<b>8:30am - 10:00am</b>	<b>Collaborative Technology (1)</b>
<b>615B</b>	
<b>8:30am - 10:00am</b>	<b>Industry 4.0 Implementations</b>
<b>616A</b>	
<b>8:30am - 10:00am</b>	<b>Supply Chain Planning and Optimization (3)</b>
<b>615A</b>	
<b>10:30am - 12:00pm</b>	<b>Plenary Session 1: Towards Smart Production Management Systems: Things, Services and People</b>
<b>Salon J</b>	
<b>1:15pm - 2:45pm</b>	<b>Collaborative Product Development</b>
<b>616B</b>	
<b>1:15pm - 2:45pm</b>	<b>ICT for Collaborative Manufacturing</b>
<b>616A</b>	
<b>1:15pm - 2:45pm</b>	<b>Machine Learning in Production Management</b>
<b>615A</b>	
<b>1:15pm - 2:45pm</b>	<b>Workflow and Inventory Planning</b>
<b>615B</b>	
<b>3:30pm - 5:00pm</b>	<b>Closing Ceremony</b>
<b>Salon J</b>	

# Detailed Agenda

Date: Monday, 02/Sep/2019

9:00am Opening Ceremony  
-  
10:30am Location: **Salon J**

**Keynote 1: Managing Risk and Opportunities in Complex Projects**  
**Asbjørn Rolstadås**

Norwegian University of Science and Technology

**The APMS Conference & IFIP WG5.7 in the 21st Century - A Bibliometric Study**

**Makenzie Keepers<sup>1</sup>, David Romero<sup>2</sup>, Thorsten Wuest<sup>1</sup>**

1: West Virginia University, United States of America; 2: Tecnológico de Monterrey, México

11:00am **Blockchain in Supply Chain Management**  
-  
12:30pm Location: **615A**  
Chair: **Volker Stich**

**Towards a Blockchain Based Traceability Process: A Case Study from Pharma Industry**

**Ferdinando Chiacchio<sup>1</sup>, Diego D'Urso<sup>1</sup>, Lucio Compagno<sup>1</sup>, Marcello Chiarenza<sup>2</sup>, Luca Velardita<sup>2</sup>**

1: Università degli Studi di Catania, Italy; 2: SIFI SPA, Information and Communication Technology

**An Architecture of IoT-based Product Tracking with Blockchain in Multi-Sided B2B Platform**

**Shantanoo Desai<sup>1,2</sup>, Quan Deng<sup>1</sup>, Stefan Wellsandt<sup>1,2</sup>, Klaus-Dieter Thoben<sup>1,2</sup>**

1: BIBA - Bremer Institut für Produktion und Logistik GmbH, Hochschulring 20, 28359 Bremen, Germany; 2: Faculty of Production Engineering, University of Bremen, Badgasteiner Straße 1, 28359 Bremen, Germany

**Blockchain as Middleware+**

**David Holtkemper<sup>1</sup>, Günther Schuh<sup>2</sup>**

1: Institute for Industrial Management, Germany; 2: WZL at RWTH Aachen University, Germany

**A Blockchain Application Supporting the Manufacturing Value Chain**

**Bjorn Jager, Terje Bach, Simen Alexander Pedersen**  
Molde University College, Norway

**Production Management in Food Supply Chains (1)**

Location: **602**  
Chair: **Irenilza de Alencar Nääs**

**Neuro-fuzzy System for the Evaluation of Soya Production and Demand in Brazilian Ports.**

**Emerson Rodolfo Abraham<sup>1</sup>, João Gilberto Mendes dos Reis<sup>1</sup>, Aguinaldo Eduardo de Souza<sup>1</sup>, Adriane Paulieli Colossetti<sup>2</sup>**

1: Universidade Paulista UNIP, Brazil; 2: Sunsetti Treinamentos e Serviços

**Port Logistic Support Areas (PLSA) for Exporting Grains: A Case-study in the Largest Port in Latin America**

**Clayton Gerber Mangini<sup>1,2</sup>, Irenilza de Alencar Nääs<sup>1</sup>, Antônio Carlos Estender<sup>1,3</sup>, Meikson Rodrigues Alves Cordeiro<sup>1</sup>, Aginaldo Vieira Silva<sup>1</sup>**

1: Paulista University-Graduate Program in Production Engineering, Brazil; 2: FATEC Baixada Santista – Rubens Lara. 11045-908, SP, Brazil; 3: FATEC Franco da Rocha – São Paulo. 04026-002, SP, Brazil

**Port Terminals Assesment: An Empirical Analysis of Requirements of Brazilian National Plan of Port Logistics**

**AGUINALDO EDUARDO DE SOUZA<sup>1</sup>, João Gilberto Mendes dos Reis<sup>2</sup>, Ataide Pereira Cardoso Junior<sup>3</sup>, Emerson Rodolfo Abraham<sup>4</sup>, Oduvaldo Vendrametto<sup>5</sup>, Renato Marcio dos Santos<sup>6</sup>, Roberta Sobral Pinto<sup>7</sup>**

1: Paulista University - UNIP, PPGE, São Paulo, Brazil, UNIBR, São Vicente, Brazil; 2: Paulista University - UNIP, PPGE, São Paulo, Brazil, UFGD, PPGA, Dourados, Brazil; 3: Paulista University - UNIP, PPGE, São Paulo, Brazil; 4: Paulista University - UNIP, PPGE, São Paulo, Brazil; 5: Paulista University - UNIP, PPGE, São Paulo, Brazil; 6: Paulista University - UNIP, PPGE, São Paulo, Brazil; 7: Paulista University - UNIP, PPGE, São Paulo, Brazil

### Design of a Blockchain-driven System for Product Counterfeiting Restraint in the Supply Chain

Sotiris P. Gayialis, Eviropidis Kechagias, Georgios A. Papadopoulos, Grigorios D. Konstantakopoulos

National Technical University of Athens, School of Mechanical Engineering, Iroon Polytechniou 9, 15780, Athens, Greece

Paulista University - UNIP, PPGEF, São Paulo, Brazil; 7: UNISA, Universidade Santo Amaro, São Paulo, Brazil

### An Evaluation of Brazilian Ports for Corn Exportation Using Multicriteria Analysis

Aginaldo Eduardo de Souza<sup>1</sup>, João José Giardulli Junior<sup>2</sup>, João Gilberto Mendes dos Reis<sup>3</sup>, Ataíde Pereira Cardoso Junior<sup>4</sup>, Paula Ferreira da Cruz Correia<sup>5</sup>, Ricardo Zandonadi Schmidt<sup>6</sup>, José Benedito Sacomano<sup>7</sup>, Márcia Terra da Silva<sup>8</sup>

1: Paulista University - UNIP, PPGEF, São Paulo, Brazil, UNIBR, São Vicente, Brazil; 2: Paulista University - UNIP, PPGEF, São Paulo, Brazil; 3: Paulista University - UNIP, PPGEF, São Paulo, Brazil, UFGD, PPGA, Dourados, Brazil; 4: Paulista University - UNIP, PPGEF, São Paulo, Brazil; 5: Paulista University - UNIP, PPGEF, São Paulo, Brazil; 6: Paulista University - UNIP, PPGEF, São Paulo, Brazil; 7: Paulista University - UNIP, PPGEF, São Paulo, Brazil; 8: Paulista University - UNIP, PPGEF, São Paulo, Brazil

### CNN-based Growth Prediction of Field Crops for Optimizing Food Supply Chain

Shunsuke Iitsuka<sup>1</sup>, Nobutada Fujii<sup>1</sup>, Daisuke Kokuryo<sup>1</sup>, Toshiya Kaihara<sup>1</sup>, Shinichi Nakano<sup>2</sup>

1: Kobe University, Japan; 2: Hyogo Prefectural Technology Center for Agriculture, Forestry and Fisheries, Japan

### The Operator 4.0 and the Internet of Things, Services and People (1) An SM & CPPS SIG Workshop Session

Location: **616B**

Chair: David Romero

### Production Planning and Control (2)

Location: **615B**

Chair: Johan Oppen

### Empowering and Engaging Solutions for Operator 4.0: Acceptance and Foreseen Impacts by Factory Workers

Eija Kaasinen, Susanna Aromaa, Päivi Heikkilä, Marja Liinasuo

VTT Technical Research Centre of Finland Ltd, Finland

### Postponement Revisited – A Typology for Displacement

Fredrik Tiedemann, Joakim Wikner

Jönköping University, School of Engineering, Sweden

### Process Innovation in Learning Factories: Towards a Reference Model

Maria Stoettrup Schioenning Larsen, Astrid Heidemann Lassen, Kjeld Nielsen

Aalborg University, Denmark

### Efficient Heuristic Solution Methodologies for Scheduling Batch Processor with Incompatible Job-Families, Non-Identical Job-Sized and Non-Identical Job-Dimensions

Muthu Mathirajan<sup>1</sup>, M Ramasubramanian<sup>2</sup>

1: Indian Institute of Science, Bangalore, India; 2: Loyola Institute of Business Administration, Chennai, India

### Investments of the Automotive Sector and the Industry 4.0. Brazilian Case.

SERGIO MIELE RUGGERO, Nilza Aparecida dos Santos, José Benedito Sacomano, Marcia Terra da Silva

UNIVERSIDADE PAULISTA UNIP, Brazil

### Increasing the Regulability of Production Planning and Control Systems

Günther Schuh, Philipp Wetzchewald

Institute for Industrial Management (FIR) at RWTH Aachen University, Germany

### Smart Service Engineering: Promising Approaches for a Digitalized Economy

### Optimizing Workflow in Cell-based Slaughtering and Cutting of Pigs

Johan Oppen

Møreforskning Molde, Norway

**Jan Kuntz, Roman Senderek, Volker Stich, Jana Frank**  
FIR an der RWTH Aachen, Germany

### Applicability of Agile Methods for Dynamic Requirements in Smart PSS Development

**Stefan Alexander Wiesner<sup>1</sup>, Jannicke Baalsrud Hauge<sup>1,2</sup>, Paul Sonntag<sup>3</sup>, Klaus-Dieter Thoben<sup>1,3</sup>**

1: BIBA - Bremer Institut für Produktion und Logistik GmbH, Germany; 2: KTH – Royal Institute of Technology, Sweden; 3: University of Bremen, Germany

### Research Workshop

Location: **616A**

Chair: **Martin Rudberg**

Chair: **Hans-Hermann Wiendahl**

1:45pm  
-  
3:15pm

### Operations Management in Engineer-to-Order Manufacturing (1)

Location: **616A**

Chair: **Erlend Alfnes**

### Aspects for Better Understanding of Engineering Changes in Shipbuilding Projects: In-depth Case Study

**Natalia Iakymenko, Marco Semini, Jan Ola Strandhagen**

Norwegian University of Science and Technology, Norway

### IPD Methodology in Shipbuilding

**Hajnalka Vaagen, Lucky M. Masi**

Norwegian University of Science and Technology, Department of Ocean Operations and Civil Engineering, Ålesund, Norway

### Exploring Logistics Strategy in Construction

**Martin Rudberg<sup>1</sup>, Duncan Maxwell<sup>2</sup>**

1: Linköping University, Sweden; 2: Monash University, Australia

### Practical Guidelines for Production Planning and Control in HVLV production

**Erik Gran<sup>1</sup>, Erlend Alfnes<sup>2</sup>**

1: SINTEF, Norway; 2: Norwegian university of science and technology

### APS Feasibility in One-Of-a-Kind ERP Environments

**Erlend Alfnes<sup>1</sup>, Hans-Henrik Hvolby<sup>1,2</sup>**

1: Norwegian University of Science and Technology, Trondheim; 2: Aalborg University, Denmark

### Production Management in Food Supply Chains (2)

Location: **602**

Chair: **Irenilza de Alencar Nääs**

### Horizontal Integration in Fresh Food Supply Chain

**Flemming Max Møller Christensen<sup>1</sup>, Soujanya Mantravadi<sup>2</sup>, Iskra Dukovska-Popovska<sup>1</sup>, Hans-Henrik Hvolby<sup>1</sup>, Kenn Steger-Jensen<sup>1</sup>, Charles Møller<sup>2</sup>**

1: Centre for Logistics (CELOG), Materials & Production, Aalborg University, Denmark; 2: Centre for Industrial Production (CIP), Materials & Production, Aalborg University, Denmark

### Reverse Logistics and Waste in the Textile and Clothing Production Chain in Brazil

**Solimar Garcia<sup>1</sup>, Irenilza de Alencar Nääs<sup>2</sup>, Pedro Luiz de Oliveira Costa Neto<sup>3</sup>, João Gilberto Mendes dos Reis<sup>4</sup>**

1: Paulista University, Brazil; 2: Paulista University, Brazil; 3: Paulista University, Brazil; 4: Paulista University, Brazil

### CO2 Gas Emissions of Soybean Production and Transportation in the Different Macro-regions of Mato Grosso State- Brazil

**Marley Nunes Vituri Toloj<sup>1,2</sup>, Rodrigo Carlo Toloj<sup>1,2</sup>, Helton Raimundo Oliveira Silva<sup>1</sup>, João Gilberto Mendes dos Reis<sup>1</sup>, Silvia Helena Bonilla<sup>1</sup>**

1: Paulista University, São Paulo, Brazil; 2: Federal Institute of Mato Grosso Campus Rondonópolis, Mato Grosso, Brazil

### Asymmetrical Evaluation of Forecasting Models through Fresh Food Product Characteristics

**Flemming Max Møller Christensen, Iskra Dukovska-Popovska, Casper Solheim Bojer, Kenn Steger-Jensen**

Aalborg University, Denmark

### **Brazilian Coffee Export Network: An Analysis using SNA**

**Paula Ferreira da Cruz Correia<sup>1</sup>, João Gilberto Mendes dos Reis<sup>2</sup>, Aguinaldo Eduardo de Souza<sup>3</sup>, Ataíde Pereira Cardoso Junior<sup>4</sup>**

1: Paulista University - UNIP, PPGEF, São Paulo, Brazil; 2: Paulista University - UNIP, PPGEF, São Paulo, Brazil, UFGD, PPGA, Dourados, Brazil; 3: Paulista University - UNIP, PPGEF, São Paulo, Brazil, UNIBR, Sao Vicente, Brazil; 4: Paulista University - UNIP, PPGEF, São Paulo, Brazil

### **The Operator 4.0 and the Internet of Things, Services and People (2) An SM & CPPS SIG Workshop Session**

Location: **616B**

Chair: **David Romero**

### **Task-Technology Fit in Manufacturing: Examining Human-Machine Symbiosis through a Configurational Approach**

**Patrick Mikalef, Hans Torvatn, Emrah Arica**

SINTEF, Norway

### **Augmented Reality for Humans-Robots Interaction in Dynamic Slotting “Chaotic Storage” Smart Warehouses**

**Peter Papcun<sup>1</sup>, Jan Cabadaj<sup>1</sup>, Erik Kajati<sup>1</sup>, David Romero<sup>2</sup>, Lenka Landryova<sup>3</sup>, Jan Vascak<sup>1</sup>, Iveta Zolotova<sup>1</sup>**

1: Technical University of Kosice, Faculty of Electrical Engineering and Informatics, Slovak Republic; 2: Tecnológico de Monterrey, Mexico; 3: VSB – Technical University of Ostrava Ostrava, Czech Republic

### **Analyzing Human Robot Collaboration with the Help of 3D Cameras**

**Robert Gloeckner<sup>1</sup>, Lars Fischer<sup>2</sup>, Arne Dethlefs<sup>2</sup>, Hermann Lödging<sup>1</sup>**

1: Hamburg University of Technology, Germany; 2: Garz & Fricke GmbH

### **Strategies for Implementing Collaborative Robot Applications for the Operator 4.0**

**Åsa Fast-Berglund<sup>1</sup>, David Romero<sup>2</sup>**

1: Chalmers University of Technology, Sweden; 2: Tecnológico de Monterrey, Mexico

### **Situation Awareness for Effective Production Control**

**Andreas D. Landmark, Emrah Arica, Birgit Kløve, Pål Furu Kamsvåg, Eva Amdahl Seim, Manuel Oliveira**

SINTEF, Norway

### **Variety and Complexity Management in the Era of Industry 4.0 (1)**

Location: **615A**

Chair: **Khaled Medini**

### **Bringing Advanced Analytics to Manufacturing: A Systematic Mapping**

### **Sustainability and Production Management**

Location: **615B**

Chair: **Bjorn Jager**

### **Configuring the Future Norwegian Macroalgae Industry Using Life Cycle Analysis**

**Jon Halfdanarson<sup>1</sup>, Matthias Koesling<sup>2</sup>, Nina Pereira Kvaldsheim<sup>1</sup>, Jan Emblemsvåg<sup>1</sup>, Celine Rebours<sup>3</sup>**

1: Møreforskning Molde AS, Norway; 2: NIBIO; 3: Møreforskning Ålesund AS, Norway

### **Business model innovation for eco-efficiency: an empirical study**

**YAN LI<sup>1</sup>, Steve Evans<sup>2</sup>**

1: University of Greenwich, United Kingdom; 2: University of Cambridge, United Kingdom

### **Atmospheric Water Generation (AWG): Performance Model and Economic Analysis**

**Faraz Moghimi<sup>1</sup>, Hamed Ghoddsi<sup>2</sup>, Bahram Asiabanpour<sup>1</sup>, Mahdi Behroozikhah<sup>3</sup>**

1: Texas State University; 2: Stevens Institute of Technology; 3: University of California, San Diego

### **Life Cycle Assessment for Ordinary and Frost-resistant Concrete**

**Ramin Sabbagh, Paria Esmatloo**

The University of Texas at Austin, United States of America

### **Operationalizing Industry 4.0: Understanding Barriers of Industry 4.0 and Circular Economy**

**Lise Lillebrygfjeld Halse, Bjørn Jæger**

Molde University College, Norway



Hergen Wolf<sup>1,2</sup>, Rafael Lorenz<sup>1</sup>, Mathias Kraus<sup>1</sup>, Stefan Feuerriegel<sup>1</sup>, Torbjörn H. Netland<sup>1</sup>

1: ETH Zurich, Switzerland; 2: TU Dresden, Germany

### Impact of Modeling Production Knowledge for a Data Based Prediction of Transition Times

Günther Schuh, Jan-Philipp Prote, Philipp Hünnekes, Frederick Sauermann, Lukas Stratmann

Laboratory for Machine Tools and Production Engineering (WZL) of RWTH Aachen University, Germany

### 5G-Ready in the Industrial IoT-Environment - Requirements and Needs for IoT Applications From an Industrial Perspective

Kay Burow<sup>1</sup>, Marco Franke<sup>1</sup>, Klaus-Dieter Thoben<sup>2</sup>

1: BIBA - Bremer Institut für Produktion und Logistik GmbH, Germany; 2: University of Bremen, Institute for Integrated Product Development, Germany

### Computer-aided Selection of Participatory Design Methods

Michael Bojko, Ralph Riedel, Mandy Tawalbeh

Chemnitz University of Technology, Germany

### Customization and Variants in Terms of Form, Place and Time

Joakim Wikner, Fredrik Tiedemann

Jönköping University, School of Engineering, Sweden

### Operations Management in Engineer-to-Order Manufacturing (2)

Location: **616A**

Chair: Erlend Alfnes

### Digitalized Manufacturing Logistics in Engineer-to-Order Operations

Jo Wessel Strandhagen, Sven-Vegard Buer, Marco Semini, Erlend Alfnes

Norwegian University of Science and Technology, Trondheim, Norway

### Architecture for a Digital Spare-Parts Library: Effective Use of Additive Layer Manufacturing in Petroleum Industry

R.M. Chandima Ratnayake<sup>1</sup>, Arvind Keprate<sup>2</sup>, Roman Wdowik<sup>3</sup>

1: Department of Mechanical and Structural Engineering and Materials Science, University of Stavanger, N4036, Stavanger, Norway.; 2: DNVGL, Høvik, 1363, Norway.; 3: Rzeszów University of Technology, The Faculty of Mechanical Engineering and Aeronautics, 35-959 Rzeszów, Poland

### Purchasing Strategies, Tactics, and Activities in Engineer-to-Order Manufacturing

### Production Management in Food Supply Chains (3)

Location: **602**

Chair: JOAO GILBERTO MENDES DOS REIS

### Collaborative Production Chain: A Case-Study of Two Agri-Food Companies in Brazil

Yuri Claudio C. de Lima<sup>1,2</sup>, Silvia Piva R. de Moraes<sup>2</sup>, Luis A. Mendes de M. Araujo<sup>2</sup>, Daiane da S. A. Castelo Branco<sup>2</sup>, Irenilza de Alencar Nääs<sup>2</sup>

1: FACID/WYDEN, Teresina, Piaui, Brazil; 2: Paulista University-Graduate Program in Production Engineering, Brazil

### Broiler meat production in Piaui State: A case study

Eldelita A. Franco, Lilane Brandão, José A. Luz, Kelly Gonçalves, Irenilza Nääs  
PAULISTA UNIVERSITY, Brazil

### Global Warming Impact in a Food Distribution System: A Case-study in an Elementary School in Piaui

3:45pm  
-  
5:15pm

**Mikhail Shlopak, Espen Rød, Gabriele Hofinger Jünge**  
Møreforskning Molde AS, Norway

### **Examining Circular Economy Business Models for Engineer-To-Order Products**

**Nina Pereira Kvadsheim<sup>1</sup>, Deodat Mwesiumo<sup>1</sup>, Jan Emblemsvåg<sup>2</sup>**  
1: Møreforskning Molde AS, Norway; 2: Molde University College

### **Changing Markets: Implications for the Planning Process in ETO Companies**

**Kristina Kjersem<sup>1</sup>, Marte F. Giskeødegård<sup>2</sup>**  
1: Møreforskning Molde AS, Norway; 2: NTNU Ålesund

### **Participatory Methods for Supporting Career choices in Industrial Engineering and Management and Education**

Location: **615B**  
Chair: **Nick B. Szirbik**

### **The Teaching of Engineers Focused on Innovative Entrepreneurship**

**DANIELLE MIQUILIM, MARCIA TERRA DA SILVA**  
Universidade Paulista, Brazil

**Genyvana Criscya Garcia Carvalho, Ivonalda Brito de Almeida Morais, Manoel Eulálio Neto, Raimundo Nonato Moura Rodrigues, Francisco Canindé Dias Alves, Irenilza de Alencar Nääs, Oduvaldo Vendrametto**  
UNIP- Paulista University, Brazil

### **Sustainability of Meat Chain: The Carbon Footprint of Brazilian Consumers**

**Raquel Silva<sup>1</sup>, João Gilberto Reis<sup>1</sup>, Thayla Curi<sup>2</sup>, Nilsa Lima<sup>3</sup>, Solimar Garcia<sup>1</sup>, Irenilza Naas<sup>1</sup>**  
1: University Paulista, Brazil; 2: Anhanguera Educacional College, Brazil; 3: University of Campinas, Brazil

### **Scenarios for the Development and Use of Data Products within the Value Chain of the Industrial Food Production**

**Volker Stich<sup>1</sup>, Lennard Holst<sup>1</sup>, Philipp Jussen<sup>1</sup>, Dennis Schiemann<sup>2</sup>**  
1: FIR an der RWTH Aachen, Germany; 2: Lindt & Sprüngli Germany GmbH

### **The New Frontiers of Service Engineering: Designing and Delivering Smart Services in The Digital Age**

Location: **616B**  
Chair: **Paolo Gaiardelli**

### **The Impact of Digital Technologies on Services Characteristics: Towards Digital Servitization**

**David Romero<sup>1</sup>, Paolo Gaiardelli<sup>2</sup>, Giuditta Pezzotta<sup>2</sup>, Cavalieri Sergio<sup>2</sup>**  
1: Tecnológico de Monterrey; 2: University of Bergamo, Italy

### **Digital servitization: The Next "Big Thing" in Manufacturing Industries**

**Ugljesa Marjanovic, Slavko Rakic, Bojan Lalic**  
University of Novi Sad, Serbia

### **Organization of Sales for Smart Product Service Systems**

**Benedikt Moser, Achim Kampker, Philipp Jussen, Jana Frank**  
Institute for Industrial Management at RWTH Aachen University, Germany

### **Capability-based Implementation of Digital Service Innovation in SMEs**

**David Görzig<sup>1,2</sup>, Susann Kärcher<sup>2</sup>, Thomas Bauernhansl<sup>1,2</sup>**  
1: IFF University of Stuttgart, Germany; 2: Fraunhofer IPA

### **A Dual Perspective Workflow to Improve Data Collection for Maintenance Delivery: An Industrial Case Study**

**Roberto Sala, Fabiana Pirola, Emanuele Dovere, Sergio Cavalieri**  
University of Bergamo, Italy

**Variety and Complexity Management in the Era of Industry 4.0 (2)**

Location: **615A**

Chair: **Ann-Louise Andersen**

**A Framework for Identification of Complexity Drivers in Manufacturing Companies**

**Rasmus Andersen**, Thomas Ditlev Brunoe, Kjeld Nielsen

Aalborg University, Denmark

**A DSM Clustering Method for Product and Service Modularization**

**Omar Ezzat<sup>1</sup>, Khaled Medini<sup>1</sup>, Maria Stoettrup Schioenning Larsen<sup>2</sup>, Xavier Boucher<sup>1</sup>, Thomas D Brunoe<sup>2</sup>, Kjeld Nielsen<sup>2</sup>, Xavier Delorme<sup>1</sup>**

1: Mines Saint-Etienne, Univ Clermont Auvergne, CNRS, UMR 6158 LIMOS, Institut Henri Fayol, 42023 Saint- Etienne, France; 2: Department of Materials and Production, Aalborg University, Aalborg, Denmark

**Identification of Platform Candidates through Production System Classification Coding**

**Daniel G.H. Sorensen<sup>1</sup>, Hoda A ElMaraghy<sup>2</sup>, Thomas Ditlev Brunoe<sup>1</sup>, Kjeld Nielsen<sup>1</sup>**

1: Aalborg University, Denmark; 2: University of Windsor, Canada

Date: Tuesday, 03/Sep/2019

8:30am  
-  
9:45am

**Intelligent Diagnostics and Maintenance Solutions for Smart Manufacturing, an SM & CPPS SIG workshop session**

Location: **615B**  
Chair: **Farhad Ameri**

**A Thesaurus-guided Method for Smart Manufacturing Diagnostics**

**Farhad Ameri, Reid Yoder**

Texas State University, United States of America

**A Study on the Diagnostics Method for Plant Equipment Failure**

**Minyoung Seo<sup>1</sup>, HongBae Jun<sup>2</sup>**

1: Puzzle systems co., Data Business Unit, Korea, Republic of (South Korea); 2: Hongik University, Korea, Republic of (South Korea)

**Modeling the Maintenance Time Considering the Experience of the Technicians**

**Hyunjong Shin, Kai-Wen Tien, Vittaldas Prabhu**

The Pennsylvania State University, United States of America

**Detailed Performance Diagnosis Based on Production Timestamps: A Case Study**

**Johannes Cornelis de Man, Felix Mannhardt**

SINTEF Digital, Norway

**Product and Asset Life Cycle Management in Smart Factories of Industry 4.0 (1)**

Location: **602**  
Chair: **Irene Roda**

**Risk Sources Affecting the Asset Management Decision-making Process in Manufacturing: a Systematic Review of the Literature**

**Adalberto Polenghi, Irene Roda, Marco Macchi, Paolo Trucco**

Politecnico di Milano, Italy

**A Method for Converting Current Data to RDF in the Era of Industry 4.0**

**Marlene Hildebrand, Ioannis Tourkogiorgis, Foivos Psarommatis, Damiano Arena, Dimitris Kirtsis**

École polytechnique fédérale de Lausanne, Switzerland

**Ontology-based Resource Allocation for Internet of Things**

**Zeinab Nezami<sup>1,2</sup>, Kamran Zamanifar<sup>1</sup>, Damiano Arena<sup>2</sup>, Dimitris Kirtsis<sup>2</sup>**

1: University of Isfahan, Iran, Islamic Republic of; 2: École Polytechnique Fédérale de Lausanne (EPFL), Switzerland

**Smart Factory and IOT**

Location: **616B**  
Chair: **Thorsten Wuest**

**Virtualisation of Sea Trials for Smart Prototype Testing**

**Moritz von Stietencron<sup>1</sup>, Shantanoo Desai<sup>1,2</sup>, Klaus-Dieter Thoben<sup>1,2</sup>**

1: BIBA - Bremer Institut für Produktion und Logistik GmbH at the University of Bremen, Hochschulring 20, 28359 Bremen, Germany; 2: University of Bremen, Faculty of Production Engineering, Badgasteiner Straße 1, 28359 Bremen, Germany

**IoH Technologies into Indoor Manufacturing Sites**

**Takeshi Kurata<sup>1</sup>, Takashi Maehata<sup>1</sup>, Hidehiko Hashimoto<sup>1</sup>, Naohiro Tada<sup>1</sup>, Ryosuke Ichikari<sup>2</sup>, Hideki Aso<sup>3</sup>, Yoshinori Ito<sup>3</sup>**

1: SEI, Japan; 2: AIST, Japan; 3: JPS, Japan

**Study on 3D Visualization of the Production History and Simulation Results for an Automotive Parts Supplier**

**Hwang Dahye, Noh Sang Do**

Sungkyunkwan University, Korea, Republic of (South Korea)

**OPPORTUNITIES OF INDUSTRY 4.0 IN SMES: A SECTORIAL ANALYSIS**

**Javier Luco, Sara Mestre, Ludovic Henry, Simon Tamayo, Frédéric Fontane**

Mines ParisTech, France

**Production Planning and Control (1)**

Location: **616A**  
Chair: **Eiji Morinaga**

**Simulation Based Optimization of Lot Sizes for Opposing Logistic Objectives**

**Janine Tatjana Maier, Thomas Voss, Jens Heger, Matthias Schmidt**

Leuphana University Lüneburg, Germany

**A Proposal of Order Planning Method with Consideration of Multiple Organizations in Manufacturing System**

**Ken Yamashita<sup>1</sup>, Toshiya Kaihara<sup>1</sup>, Nobutada Fujii<sup>1</sup>, Daisuke Kokuryo<sup>1</sup>, Toyohiro Umeda<sup>2</sup>, Rihito Izutsu<sup>2</sup>**

1: Kobe University, Japan; 2: Kobe Steel, Ltd., Japan

**Decision-making Process for Buffer Dimensioning in Manufacturing**

**Lisa Hedvall, Joakim Wikner**

School of Engineering, Jönköping University, Sweden

**Semantic Model-driven PLM data interoperability: an application for Aircraft Ground Functional testing with Eco-design criteria**

**Damiano Arena<sup>1</sup>, Manuel Oliva<sup>2</sup>, Ignacio Eguia<sup>3</sup>, Carmelo Del Valle<sup>3</sup>, Dimitris Kiritsis<sup>1</sup>**

1: École Polytechnique Fédérale de Lausanne, Switzerland; 2: AIRBUS, Spain; 3: University of Seville, Spain

**Variety and Complexity Management in the Era of Industry 4.0 (3)**

Location: **615A**

Chair: **Stefan Alexander Wiesner**

**Reconfigurable Manufacturing: A Classification of Elements enabling Convertibility and Scalability**

**Alessia Napoleone<sup>1</sup>, Ann-Louise Andersen<sup>2</sup>, Alessandro Pozzetti<sup>1</sup>, Marco Macchi<sup>1</sup>**

1: Department of Management, Economics and Industrial Engineering, Politecnico di Milano, Milano, Italy; 2: Department of Materials and Production, Aalborg University, Aalborg, Denmark

**Complexity Management in Production Systems: Approach for supporting problem solving through holistic structural consideration**

**Samuel Horler, Ralph Riedel, Egon Müller**

Chemnitz University of Technology, Germany

**Reconfigurable Manufacturing: A Case-Study of Reconfigurability Potentials in the Manufacturing of Capital Goods**

**Bjørn Christensen<sup>1</sup>, Ann-Louise Andersen<sup>1</sup>, Khaled Medini<sup>2</sup>, Thomas Ditlev Brunoe<sup>1</sup>**

1: Aalborg University, Denmark; 2: Mines Saint-Etienne University, France

**Reduction of Computational Load in Robust Facility Layout Planning Considering Temporal Production Efficiency**

**Eiji Morinaga<sup>1</sup>, Komei Iwasaki<sup>1,2</sup>, Hidefumi Wakamatsu<sup>1</sup>, Eiji Arai<sup>1</sup>**

1: Osaka University, Japan; 2: Currently, NEC Corporation, Japan

10:15am  
-  
11:45am

**Keynote Address 2&3**

Location: **Salon J**

**Redesigning Manufacturing Machines, Design Tools, and Robotics for Smart Human Augmented Spatial Interfaces**

**Karthik Ramani**

Purdue University

**Digitalization & Cybersecurity for Trusted Next Generation Supply Chains**

**Chip White**

Georgia Institute of Technology

1:00pm  
-  
2:15pm

**Cyber Physical Systems**

Location: **616B**

Chair: **Duck Young Kim**

**Lean Production (1)**

Location: **616A**

Chair: **Christoph Roser**

**Blockchain as an Internet of Services Application for an Advanced Manufacturing Environment**

**Lean Leadership in production ramp-up**

**Uwe Dombrowski, Jonas Wullbrandt**

**Benedito Cristiano Aparecido Petroni<sup>1</sup>, Jacqueline Zonichenn dos Reis<sup>1</sup>, Rodrigo Franco Gonçalves<sup>1,2</sup>**

1: Paulista University, Brazil; 2: Politecnico School, University of Sao Paulo, Brazil

### **Development of a Modeling Architecture Incorporating the Industry 4.0 View for a Company in the Gas Sector**

**Nikolaos A. Panayiotou, Konstantinos E. Stergiou, Vasileios P. Stavrou**

National Technical University of Athens, Greece

### **Process for Enhancing the Production System Robustness with Sensor Data : A Food Manufacturer Case Study**

**Sofie Bech, Thomas Ditlev Brunoe, Kjeld Nielsen**

Aalborg University, Denmark

### **In-process Noise Detection Methods for Product Quality Monitoring: Sensor Technologies and Acoustic Signal Analytics**

**Woonsang Baek, Duck-Young Kim**

UNIST, Korea, Republic of (South Korea)

### **Product and Asset Life Cycle Management in Smart Factories of Industry 4.0 (2)**

Location: **602**

Chair: **Irene Roda**

### **Conceptual Framework for a Data Model to Support Asset Management Decision-making Process**

**Adalberto Polenghi, Irene Roda, Marco Macchi, Alessandro Pozzetti**

Politecnico di Milano, Italy

### **Identification of the Inspection Specifications for Achieving Zero Defect Manufacturing**

**Foivos Psarommatis, Dimitris Kiritsis**

École polytechnique fédérale de Lausanne, Switzerland

Technical University Braunschweig, Germany

### **Using Prescriptive Analytics to Support the Continuous Improvement Process**

**Günther Schuh<sup>1</sup>, Jan-Philipp Prote<sup>1</sup>, Thomas Busam<sup>2</sup>, Rafael Lorenz<sup>3</sup>, Torbjörn H. Netland<sup>3</sup>**

1: Laboratory for Machine Tools and Production Engineering (WZL), RWTH Aachen University, 52074 Aachen, Germany; 2: Schuh & Co. GmbH, 52074 Aachen, Germany; 3: Department of Management, Technology, and Economics, ETH Zurich, 8092 Zurich, Switzerland

### **Total Quality Management and Quality Circles in the Digital Lean Manufacturing World**

**David Romero<sup>1</sup>, Paolo Gaiardelli<sup>2</sup>, Daryl Powell<sup>3</sup>, Thorsten Wuest<sup>4</sup>, Matthias Thürer<sup>5</sup>**

1: Tecnológico de Monterrey, Mexico; 2: University of Bergamo, Italy; 3: Norwegian University of Science and Technology, Norway; 4: West Virginia University, USA; 5: Jinan University, China

### **No Lean Without Learning: Rethinking Lean Production as a Learning System**

**Daryl John Powell<sup>1</sup>, Eivind Reke<sup>2</sup>**

1: Norwegian University of Science and Technology, Norway; 2: Los Norge, Norway

### **The Effect of Team Size on the Performance of Continuous Improvement Teams: Is Seven Really the Magic Number?**

**Daryl John Powell<sup>1</sup>, Rafael Lorenz<sup>2</sup>**

1: Norwegian University of Science and Technology, Norway; 2: ETH Zurich, Switzerland

### **Sustainability and Reconfigurability of Manufacturing Systems (1)**

Location: **615A**

Chair: **Xavier Boucher**

### **Towards Reconfigurable Digitalized and Servitized Manufacturing Systems: Conceptual Framework**

**Xavier Boucher<sup>1</sup>, Audrey Cerqueus<sup>1</sup>, Xavier Delorme<sup>1</sup>, Clemens Gonnermann<sup>2</sup>, Magdalena Paul<sup>2</sup>, Gunther Reinhart<sup>2</sup>, Julia Schulz<sup>2</sup>, Fabian Sippl<sup>2</sup>**

1: Mines Saint-Etienne, Université Clermont Auvergne, LIMOS; 2: Institute for Machine Tools and Industrial Management (iwb), Technical University of Munich

### **Decision Support System for Joint Product Design and Reconfiguration of Production Systems**

**Seyyed Ehsan HASHEMI PETROODI<sup>1</sup>, Clemens Gonnermann<sup>2</sup>, Magdalena Paul<sup>2</sup>, Simon Thevenin<sup>1</sup>, Alexandre Dolgui<sup>1</sup>, Gunther Reinhar<sup>2</sup>**

1: IMT-Atlantique, Nantes, France; 2: Technical University Munich, Germany

**Total Cost Of Ownership Driven Methodology For Predictive Maintenance Implementation In Industrial Plants**

**Irene Roda<sup>1</sup>, Simone Arena<sup>2</sup>, Marco Macchi<sup>1</sup>, Pier Francesco Orrù<sup>2</sup>**

1: Politecnico di Milano, Italy; 2: University of Cagliari, Italy

**Classification of Optical Technologies for the Mapping of Production Environments**

**Marius Greger<sup>1</sup>, Daniel Palm<sup>1</sup>, Louis Louw<sup>2</sup>, Konrad von Leipzig<sup>2</sup>**

1: Reutlingen University, Germany; 2: University of Stellenbosch, South Africa

**Hybrid Approach Using Ontology-supported Case-based Reasoning and Machine Learning for Defect Rate Prediction**

**Bongjun Ji<sup>1,2</sup>, Farhad Ameri<sup>1</sup>, Junhyuk Choi<sup>2</sup>, Hyunbo Cho<sup>2</sup>**

1: Texas State University, United States of America; 2: Pohang University of Science and Technology, Republic of Korea

**A Competence-Based Description of Employees in Reconfigurable Manufacturing Systems**

**Svenja Korder, Barbara Tropschuh, Gunther Reinhart**

Technical University of Munich, Germany

**Supply Chain Planning and Optimization (1)**

Location: **615B**

Chair: **Jan Frick**

**Price Decision Making in a Centralized/decentralized Solid Waste Disposal Supply Chain with One Contractor and Two Disposal Facilities**

**Iman Ghalekhondabi, Reza Maihami**

Our lady of the lake university, United States of America

**Understanding the Impact of User Behaviours and Scheduling Parameters on the Effectiveness of a Terminal Appointment System Using Discrete Event Simulation**

**Mihai Neagoe<sup>1</sup>, Hans-Henrik Hvolby<sup>2,3</sup>, Mohammad Sadegh Taskhiri<sup>1</sup>, Paul Turner<sup>1</sup>**

1: ARC Centre for Forest Value, Discipline of ICT, College of Sciences and Engineering, University of Tasmania, Hobart, Australia; 2: Centre for Logistics, Department of Materials & Production, Aalborg University, Aalborg, Denmark; 3: Department of Mechanical and industrial Engineering, Norwegian University of Science and Technology, Trondheim, Norway

**Full-Scale Discrete Event Simulation of an Automated Modular Conveyor System for Warehouse Logistics**

**Alireza Ashrafian<sup>1</sup>, Ole-Gunnar Pettersen<sup>1</sup>, Kristian N Kuntze<sup>1</sup>, Jacob Franke<sup>1</sup>, Erlend Alfnes<sup>1</sup>, Knut F. Henriksen<sup>2</sup>, Jakob Spone<sup>3</sup>**

1: Norwegian University of Science and Technology, Norway; 2: Swisslog, Norway; 3: ASKO, Norway

**Handling Uncertainties in Production Network Design**

**Günther Schuh, Jan-Philipp Prote, Andreas Gützlaff, Sebastian Henk**

Laboratory for Machine Tools and Production Engineering (WZL) of RWTH Aachen University

**Data-driven Production Management**

Location: **602**

Chair: **Jonas Wullbrandt**

**2:30pm**

-

**3:45pm**

**Collaborative Technology (2)**

Location: **616B**

Chair: **Marcia Terra da Silva**

### Managing Knowledge in Manufacturing Industry -University Innovation Projects

Irina-Emily Hansen<sup>1</sup>, Ola Jon Mork<sup>1</sup>, Torgeir Welo<sup>2</sup>

1: Department of Ocean Operations and Civil Engineering, Norwegian University of Science and Technology; 2: Department of Mechanical and Industrial Engineering, Norwegian University of Science and Technology

### Technology Companies in Judicial Reorganization

Ricardo Zandonadi Schmidt, Márcia Terra

Paulista University, Brazil

### Multiscale Modeling for Social Systems: Bridging Scales via Decision Making

Nursultan Nikhanbayev, Toshiya Kaihara, Fujii Nobutada, Daisuke Kokuryo

Kobe university, Japan

### e-Health: A Framework Proposal for Interoperability and Health Data Sharing. A Brazilian Case.

Neusa Maria Andrade<sup>1,2</sup>, Pedro Luiz de Oliveira Costa Neto<sup>1</sup>, Jair Gustavo de Mello Torres<sup>1</sup>, Irapuan Glória Júnior<sup>1</sup>, Cláudio Guimarães Scheidt<sup>1,2</sup>, Welleson Gazel<sup>1,2</sup>

1: UNIP, Brazil; 2: SPDM, Associação Paulista para o Desenvolvimento da Medicina

### Lean Production (2)

Location: **616A**

Chair: **Christoph Roser**

### Practical Boundary Case Approach for Kanban Calculation on the Shop Floor Subject to Variation

Christoph Roser<sup>1</sup>, Daniel Nold<sup>2</sup>

1: Karlsruhe University of Applied Science, Germany; 2: Dr. Ing. h.c. F. Porsche AG

### Sketching the Landscape for Lean Digital Transformation

Alireza Ashrafian<sup>1</sup>, Daryl J. Powell<sup>1</sup>, Jonas A. Ingvaldsen<sup>1</sup>, Heidi C. Dreyer<sup>1</sup>, Halvor Holtskog<sup>1</sup>, Peter Schütz<sup>1</sup>, Elsebeth Holmen<sup>1</sup>, Ann-Charlott Pedersen<sup>1</sup>, Eirin Lodgaard<sup>2</sup>

1: Norwegian University of Science and Technology, Norway; 2: SINTEF Raufoss Manufacturing, Norway

### Options for Maintaining Weakened FIFO in Parallel Queues

Kalkanci Kaan, Christoph Roser

Karlsruhe University of Applied Science, Germany

### From a Theory of Production to Data-based Business Models

Günther Schuh<sup>1</sup>, Malte Brettel<sup>2</sup>, Jan-Philipp Prote<sup>1</sup>, Andreas Gützlaff<sup>1</sup>, Frederick Sauer<sup>1</sup>, Katharina Thomas<sup>1</sup>, Mario Piel<sup>2</sup>

1: Laboratory for Machine Tools and Production Engineering (WZL) of RWTH Aachen University, Germany; 2: Innovation and Entrepreneurship Group (WIN) – TIME Research Area, RWTH Aachen University, Germany

### Real-time Data Sharing in Production Logistics: Exploring Use Cases by an Industrial Study

Masoud Zafarzadeh<sup>1</sup>, Jannicke Baalsrud Hauge<sup>1</sup>, Magnus Wiktorsson<sup>1</sup>, Ida Hedman<sup>2</sup>, Jasmin Bahtijarevic<sup>2</sup>

1: KTH Royal Institute of Technology, Sweden; 2: AstraZeneca, Sweden

### Open Access Digital Tools' Application Potential in Technological Process Planning: SMMes Perspective

Roman Wdowik<sup>1</sup>, R.M. Chandima Ratnayake<sup>2</sup>

1: Rzeszów University of Technology; The Faculty of Mechanical Engineering and Aeronautics, 35-959 Rzeszów, Poland; 2: Department of Mechanical and Structural Engineering and Materials Science, University of Stavanger, Norway

### Bidirectional Data Management Between Factory Planning and Production

Uwe Dombrowski, Jonas Wullbrandt, Alexander Karl

Technische Universität Braunschweig, Germany

### Sustainability and Reconfigurability of Manufacturing Systems (2)

Location: **615A**

Chair: **Khaled Medini**

### Simulation of Reconfigurable Assembly Cells with Unity3D

Magdalena Paul, Daria Leiber, Julian Pleli, Gunther Reinhart

Institute for Machine Tools and Industrial Management, Technical University of Munich, Germany

### Modular Robot Software Framework for the Intelligent and Flexible Composition of its Skills

Lisa Heuss<sup>1</sup>, Andreas Blank<sup>2</sup>, Sebastian Dengler<sup>1</sup>, Georg Lukas Zikeli<sup>2</sup>, Gunther Reinhart<sup>1</sup>, Jörg Franke<sup>2</sup>

1: Institute for Machine Tools and Industrial Management (iwb), Technical University Munich, Germany; 2: Institute for Factory Automation and Production Systems (FAPS), Friedrich-Alexander-Universität Erlangen-Nürnberg, Germany

### Simple Assembly Line Balancing Problem with Power Peak Minimization

Paolo Gianessi<sup>1</sup>, Xavier Delorme<sup>1</sup>, Oussama Masmoudi<sup>2</sup>



1: Mines Saint-Étienne, Saint-Étienne, France; 2: University of Technology of Troyes, Troyes, France

### Cyber-Physical Waste Identification and Elimination Strategies in the Digital Lean Manufacturing World

**David Romero<sup>1</sup>, Paolo Gaiardelli<sup>2</sup>, Matthias Thürer<sup>3</sup>, Daryl Powell<sup>4</sup>, Thorsten Wuest<sup>5</sup>**  
1: Tecnológico de Monterrey, Mexico; 2: University of Bergamo, Italy; 3: Jinan University, China; 4: Norwegian University of Science and Technology, Norway; 5: West Virginia University, USA

### A DRC Scheduling for Social Sustainability: Trade-off between Tardiness and Workload Balance

**Muhammad Akbar<sup>1,2</sup>, Takashi Irohara<sup>1</sup>**

1: Department of Information and Communication Sciences, Sophia University, Japan; 2: Department of Industrial Engineering, Bandung Institute of Technology, Indonesia

### Lean and Digitalization: Contradictions or complements?

**Rafael Lorenz<sup>1</sup>, Paul Buess<sup>2</sup>, Julian Macuvele<sup>2</sup>, Thomas Friedli<sup>2</sup>, Torbjörn H. Netland<sup>1</sup>**

1: ETH Zurich, 8006 Zurich, Switzerland; 2: University of St. Gallen, 9000 St. Gallen, Switzerland

### Supply Chain Planning and Optimization (2)

Location: **615B**

Chair: **R.M. Chandima Ratnayake**

### Supply Chain Scenarios for Logistics Service Providers in the Context of Additive Spare Parts Manufacturing

**Daniel Pause, Svenja Marek**

FIR at Aachen University, Germany

### Collaborative Exchange of Cargo Truck loads: Approaches to reducing empty trucks in logistics chains

**Hans-Henrik Hvolby<sup>1</sup>, Kenn Steger-Jensen<sup>1</sup>, Mihai Neagoe<sup>2</sup>, Sven Vestergaard<sup>1</sup>, Paul Turner<sup>2</sup>**

1: Aalborg University, Denmark; 2: University of Tasmania, Hobart

### An Integrated Approach for Supply Chain Tactical Planning and Cash Flow Valuation

**Asma Rakiz<sup>1,2</sup>, Kawtar Retmi<sup>1</sup>, Sabah Belil<sup>1,3</sup>**

1: Mines-Mohammed VI Polytechnic University; 2: PARIS II PANTHÉON-ASSAS UNIVERSITY; 3: LIMOS CLERMONT AUVERGNE UNIVERSITY

### Supply Chain Optimization in the Tire Industry: State-of-the-art

**R.M. Chandima Ratnayake<sup>2</sup>, Kartika Nur Alfina<sup>1</sup>**

1: University of Indonesia, Depok, Indonesia; 2: Department of Mechanical and Structural Engineering and Materials Science, University of Stavanger, Stavanger, Norway

4:00pm  
-  
5:15pm

### Plenary Session 1: Emerging Challenges and Research Opportunities in Smart Services

Location: **Salon J**

Chair: **Vittaladas Prabhu**

8:30am  
-  
10:00am

**Knowledge Management in Design and Manufacturing**

Location: **616B**  
Chair: **Melissa Demartini**

**Modeling Manual Assembly System to Derive Best Practice from Actual Data**

**Susann Kärcher<sup>1</sup>, David Görzig<sup>2</sup>, Thomas Bauernhansl<sup>1,2</sup>**

1: Fraunhofer IPA, Nobelstrasse 12, 70569 Stuttgart, Germany; 2: IFF University of Stuttgart, Nobelstrasse 12, 70569 Stuttgart, Germany

**Application of a Controlled Assembly Vocabulary: Modeling a Home Appliance Transfer Line**

**E. Chase Wentzky, Chelsea Spence, Apurva Patel, Nicole Zero, Adarsh Jeyes, Alexis Fiore, Joshua D. Summers, Mary E. Kurz, Kevin Taaffe**  
Clemson University, United States of America

**What the Product Developer Really Needs to Know - Capturing the Major Design Elements**

**Bjørnar Henriksen, Andreas Landmark, Carl Christian Røstad**  
SINTEF, Norway

**Closed-Loop Manufacturing for Aerospace Industry: PLM and MOM solutions support the wing box assembly process**

**Islam Abusohyon<sup>1</sup>, Melissa Demartini<sup>1</sup>, Federico Galluccio<sup>2</sup>, Raffaello Lepratti<sup>3</sup>, Paolo Mattis<sup>2</sup>, Flavio Tonelli<sup>1</sup>**

1: University of Genoa, via Opera Pia 15, 16145, Genoa, Italy; 2: Siemens Italy S.p.A., Via Enrico Melen 83, 16152, Genoa, ITALY; 3: Siemens AG., Gleiwitzerstr. 555, 90475 Nuremberg, GERMANY

**Industry 4.0 Implementations**

Location: **616A**  
Chair: **Vidosav Majstorovic**

**Implementation of Industry 4.0 in Germany, Brazil and Portugal: Barriers and Benefits**

**Walter C. Satyro<sup>1</sup>, Mauro de Mesquita Spinola<sup>1</sup>, Jose Benedito Sacomano<sup>2</sup>, Márcia Terra da Silva<sup>2</sup>, Rodrigo Franco Gonçalves<sup>1,2</sup>, Marcelo Pessoa<sup>1</sup>, Jose Celso Contador<sup>3</sup>, Jose Luiz Contador<sup>4</sup>, Luciano Schiavo<sup>1</sup>**

1: Polytechnic School of USP – Universidade de Sao Paulo, Brazil; 2: UNIP – Universidade Paulista, Postgraduate Program in Production Engineering; 3: UNIP – Universidade Paulista, Postgraduate Program in Administration; 4: FACCAMP - Faculdade Campo Limpo Paulista, Postgraduate Program in Administration

**Planning Guideline and Maturity Model for Intralogistics 4.0 in SME**

**Knut Krowas<sup>2</sup>, Ralph Riedel<sup>1</sup>**

**Collaborative Technology (1)**

Location: **615B**  
Chair: **Volker Stich**

**Approach for Detecting and Anticipating Collaboration Opportunities**

**Ibrahim Koura<sup>1</sup>, Frederick Benaben<sup>1</sup>, Juanqiong Gou<sup>2</sup>**

1: IMT Mines Albi, France; 2: Beijing Jiaotong University, China

**Systematic Integration of Stakeholders in Factory Planning, Construction and Factory Operations to Increase Acceptance and Prevent Disruptions**

**Uwe Dombrowski, Alexander Karl, Colette Vogeler, Nils Bandelow**

Technische Universität Braunschweig, Germany

**Design and Simulation of an Integrated Model for Organisational Sustainability applying the Viable System Model and System Dynamics**

**Sergio Gallego García, Manuel García García**

UNED National Distance Education University, Spain

**Service Engineering Models: History and Present-Day Requirements**

**Jan Kuntz, Roman Senderek, Volker Stich, Jana Frank**

FIR an der RWTH Aachen, Germany

**Supply Chain Planning and Optimization (3)**

Location: **615A**  
Chair: **JOAO GILBERTO MENDES DOS REIS**

**UAV Set Covering Problem for Emergency Network**

**Young Soo Park<sup>1</sup>, Ilkyeong Moon<sup>1,2</sup>**

1: Department of Industrial Engineering, Seoul National University, Korea, Republic of (South Korea); 2: Institute for Industrial Systems Innovation, Seoul National University, Korea, Republic of (South Korea)

**A Stochastic Optimization Model for Commodity Rebalancing under Traffic Congestion in Disaster Response**

**Xuehong Gao**

Pusan National University, Busan, Republic of (South Korea)

1: Chemnitz University of Technology, Germany; 2: TUCed Affiliated Institute for Transfer and Continuing Education

### Self-Assessment of Industry 4.0 Technologies in Intralogistics for SME's

Martina Schiffer, Hans-Hermann Wiendahl, Benedikt Saretz

Fraunhofer Institute for Manufacturing Engineering and Automation IPA, Germany

### Industry 4.0 Visions and Reality- Status in Norway

Hans Torvatn, Pål Kamsvåg, Birgit Kløve

SINTEF Digital

### The Impact of Energy Management Systems on Industry 4.0 Concepts: Evidence from Serbian Manufacturing Companies

Milovan Medojevic<sup>1</sup>, Nenad Medic<sup>1</sup>, Uqljesa Marjanovic<sup>1</sup>, Bojan Lalic<sup>1</sup>, Vidosav Majstorovic<sup>2</sup>

1: University of Novi Sad, Serbia; 2: University of Belgrade, Serbia

### Plenary Session 1: Towards Smart Production Management Systems: Things, Services and People

Location: **Salon J**

Chair: David Romero

Chair: Boonserm (Serm) Kulvatunyou

### Collaborative Product Development

Location: **616B**

Chair: Boonserm (Serm) Kulvatunyou

### Knowledge Management Environment for Collaborative Design in Product Development

Shuai Zhang

University of Greenwich, United Kingdom

### A Multi-criteria Approach to Collaborative Product-Service Systems Design

Martha Orellano<sup>1</sup>, Khaled Medini<sup>2</sup>, Christine Lambey-Checchin<sup>3</sup>, Maria-Franca Norese<sup>4</sup>, Gilles Neubert<sup>5</sup>

1: Mines Saint-Etienne, Univ Lyon, Univ Jean Moulin, Univ Lumire, Univ Jean Monnet, ENTPE, INSA Lyon, ENS Lyon, CNRS, UMR 5600 EVS, Institut Henri Fayol, F-42023, Saint-Etienne, France.; 2: Mines Saint-Etienne, Univ Clermont Auvergne, CNRS, UMR 6158 LIMOS, Institut Henri Fayol, F 42023, Saint-Etienne, France; 3: Univ Clermont Auvergne, EA3849 CleRMA, F-63008, Clermont-Ferrand, France; 4: Politecnico di Torino, DIGEP, Torino, Italy; 5: emlyon business school, CNRS, UMR 5600 EVS, F-42009, Saint-Etienne, France

### Design-for-Cost – An Approach for Distributed Manufacturing Cost Estimation

Minchul Lee, Boonserm Kulvatunyou

### Optimal Supplier Selection in a Supply Chain with Predetermined Loading/unloading Time Windows and Logistics Truck Share

ALIREZA FALLAHTAFTI<sup>1</sup>, Iman Ghalekhondabi<sup>2</sup>, Gary R. Weckman<sup>1</sup>

1: OHIO UNIVERSITY, United States of America; 2: School of Business and Leadership, Our Lady of the Lake University, San Antonio

### Passenger Transport Disutilities in The US: An analysis since 1990s

Helcio Raymundo, João Gilberto Mendes dos Reis

Universidade Paulista, Brazil

### Port Efficiency to Commodities Transportation: An Analysis in Port of Santos, Brazil

Renato Marcio dos Santos, João Gilberto Mendes dos Reis, Júlio Cesar Raymundo, Emerson Rodolfo Abraham, Ataíde Pereira Cardoso Júnior, Aguinaldo Eduardo de Souza

Paulista University - UNIP, Brazil

10:30am

-

12:00pm

1:15pm

-

2:45pm

### ICT for Collaborative Manufacturing

Location: **616A**

Chair: Daryl John Powell

### Identifying the Role of Manufacturing Execution Systems in the IS landscape: A Convergence of Multiple Types of Application Functionalities

Sabine Waschull, J.C. Wortmann, J.A.C. Bokhorst

University of Groningen, Netherlands, The

### A Generic Approach to Model and Analyze Industrial Search Processes

Philipp Steenwerth, Hermann Lödding

Hamburg University of Technology, Germany

### A Methodology to Assess the Skills for an Industry 4.0 factory

Federica Acerbi, Silvia Assiani, Marco Taisch

Politecnico di Milano, Italy

### MES Implementation: Critical Success Factors and Organizational Readiness Model

Daniela Invernizzi<sup>1</sup>, Paolo Gaiardelli<sup>1</sup>, Emrah Arica<sup>2</sup>, Daryl Powell<sup>3</sup>

National Institutes of Standard and Technology, United States of America

### Machine Learning in Production Management

Location: **615A**

Chair: **Kenn Steger-Jensen**

### Enabling energy efficiency in manufacturing environments through deep learning approaches: Lessons learned

**M.T. Alvela Nieto**, E. G. Nabati, D. Bode, M. A. Redecker, A. Decker, K.-D. Thoben  
University of Bremen (Germany), Department of Production Engineering, BIK- Institute for Integrated Product Development

### A Data Mining Approach to Support Capacity Planning for the Regeneration of Complex Capital Goods

**Melissa Seitz**, Maren Sobotta, Peter Nyhuis

Leibniz University Hannover, Germany

### Developing Smart Supply Chain Management Systems Using Google Trend's Search Data: A Case Study

**Ramin Sabbagh**, Dragan Djurdjanovic

The University of Texas at Austin, United States of America

### Retail Promotion Forecasting: A Comparison of Modern Approaches

**Casper Solheim Bojer**<sup>1</sup>, Iskra Dukovska Popovska<sup>1</sup>, Flemming Max Møller Christensen<sup>1</sup>, **Kenn Steger-Jensen**<sup>1,2</sup>

1: Aalborg University, Denmark; 2: University College of Southeast Norway, Norway

1: University of Bergamo, Italy; 2: Sintef Digital, Norway; 3: Norwegian University of Science and Technology, Norway

### Workflow and Inventory Planning

Location: **615B**

Chair: **Hans-Henrik Hvolby**

### Possibilities and Benefits of Using Material Flow Information to Improve the Internal Hospital Supply Chain

**Giuseppe Ismael Fragapane**, **Aili Biriita Bertnum**, Jan Ola Strandhagen  
Norwegian University of Science and Technology, Norway

### Combining the Inventory Control Policy with Pricing and Advertisement Decisions for a Non-instantaneous Deteriorating Product

**Reza Maihami**, **Iman Ghalekhondabi**

Our lady of the Lake University, United States of America

### Inventory Control at the Point-Of-Use in Hospitals

**Giuseppe Fragapane**, **Aili Biriita Bertnum**, Hans-Henrik Hvolby, Jan Ola Strandhagen

Norwegian University of Science and Technology, Norway

### Assessing Fit of Capacity Planning Methods for Delivery Date Setting: An ETO Case Study

**Swapnil Bhalla**<sup>1</sup>, Erlend Alfnes<sup>1</sup>, Hans-Henrik Hvolby<sup>1,2</sup>

1: Department of Mechanical and Industrial Engineering, Norwegian University of Science and Technology, Trondheim, Norway; 2: Department of Materials and Production, Centre for Logistics, Aalborg University, Aalborg, Denmark

### Scheduling Auction: A New Manufacturing Business Model for Balancing Customization and Quick Delivery

**Shota Suginochi**, Hajime Mizuyama

Aoyama Gakuin University, Japan

3:30pm

-

5:00pm

### Closing Ceremony

Location: **Salon J**





