



**APMS 2019**

# Conference Program

**September 1st – 5th Austin, TX**

A wide-angle photograph of the Austin skyline at dusk. The central focus is the ornate, Gothic-style architecture of the UT Tower, which is brightly lit against the darkening sky. The building's multiple spires and arched windows are clearly visible. In the foreground, there are silhouettes of trees and a parking lot with several cars. The overall color palette is dominated by deep blues, purples, and the warm yellow and orange of the building's lights and the setting sun.

# Advances in Production Management Systems

Toward Smart Production Management Systems

# Contents

- 3 Welcome Message
- 4 Summary
- 5 General Information
- 6 Hotel Map
- 7 Venue
- 8-9 Conference Floor Maps
- 10 Registration
- 11 Social Activities
- 12-13 Lunch Information
- 14 Keynote Speakers
- 15 Industrial Tours
- 16 Conference Overview
- 20 Doctoral Workshop Program
- 22 Research Workshop Schedule
- 23 Detailed Agenda
- 47 Committees
- 52 Sponsors

# Welcome Message

Dear Members of the IFIP WG 5.7 and the Participants of the APMS 2019,

On behalf of the Organizing Committee, the Program Committee, and the hosting institution (Texas State University), it is our great pleasure to welcome you to Austin, Texas, for the Advances in Production Management Systems Conference. We are looking forward to inspiring presentations and fruitful discussions during this event which coincides with the 40th anniversary of IFIP WG 5.7.

APMS 2019 in Austin, Texas brings together leading international experts from academia, industry, and government in the general area of production systems to discuss globally pressing issues in smart manufacturing, operations management, supply chain management, and sustainable and reconfigurable manufacturing. The popular research topics in APMS 2019 include data-driven production management, digital twin, augmented and virtual reality, human-machine interface, and cyber-physical production systems. These are the key components of the fourth industrial revolution and the main research thrusts in smart manufacturing and Industry 4.0 research community. The core challenge is how to improve the effectiveness and efficiency of production systems and, at the same time, enhance their sustainability and intelligence. Also, redefining the role of humans in the new generation of automated production systems is a major challenge faced by researchers and practitioners.

We thank the local staff, participants, session chairs, keynote and plenary speakers for helping us build this very exciting conference program. The Local Organizing Committee made every possible effort to make sure that your participation will be scientifically rewarding and a pleasurable experience. We appreciate the generous support from our sponsors, namely, Texas State University- College of Science and Engineering, the University of Texas at Dallas - Naveen Jindal School of Management, AlphaNodus, and Penn State Service Enterprise Engineering.

*Thank you all for attending APMS 2019 and welcome to Austin!*

**Farhad Ameri**  
*Conference Chair*

**Kathryn Stecke**  
*Program Chair*

**Dimitris Kiritsis**  
*WG5.7 Chair*

**Gregor von Cieminski**  
*WG5.7 Secretary*

## Objectives and Scopes

APMS 2019 in Austin, Texas, brings together leading international experts from academia, industry, and government in the area of production systems to discuss globally pressing issues in smart manufacturing, operations management, supply chain management, and Industry 4.0. The conference features several sessions filled with original, high-impact academic contributions, which will be published in the Springer Series ACIT. Industrial viewpoints and insights will be shared through industry keynotes by world-renowned industry leaders. High-quality papers will be fast tracked to several peer-reviewed archival journals, including Production Planning and Control (PPC). The conference is supported by the International Federation of Information Processing (IFIP) and is organized by the IFIP Working Group 5.7 on Advances in Production Management Systems which was established 1978.

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## Program

The program includes presentations and discussions of peer-reviewed papers, in addition to insightful keynote speeches. The program also includes a doctoral workshop that provides young researchers the opportunity to present research proposals (September 1st), special sessions that help raise visibility on focus topics in a particular scientific or applications area (September 2nd-4th), and industry tours, for participants to visit manufacturing facilities (September 5th).

# General Information



# Hotel Map

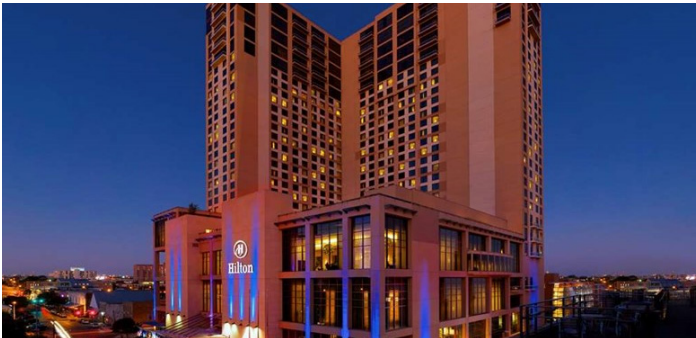


Input

## Conference Dates

The APMS 2019 International Conference — Advances in Production Management Systems will be held on **September 1<sup>st</sup>** through the **5<sup>th</sup>** in Austin, Texas, USA.

**Thursday, September 5th, 8:30 a.m.-12:00 noon**



## Venue

### **The Hilton Austin**

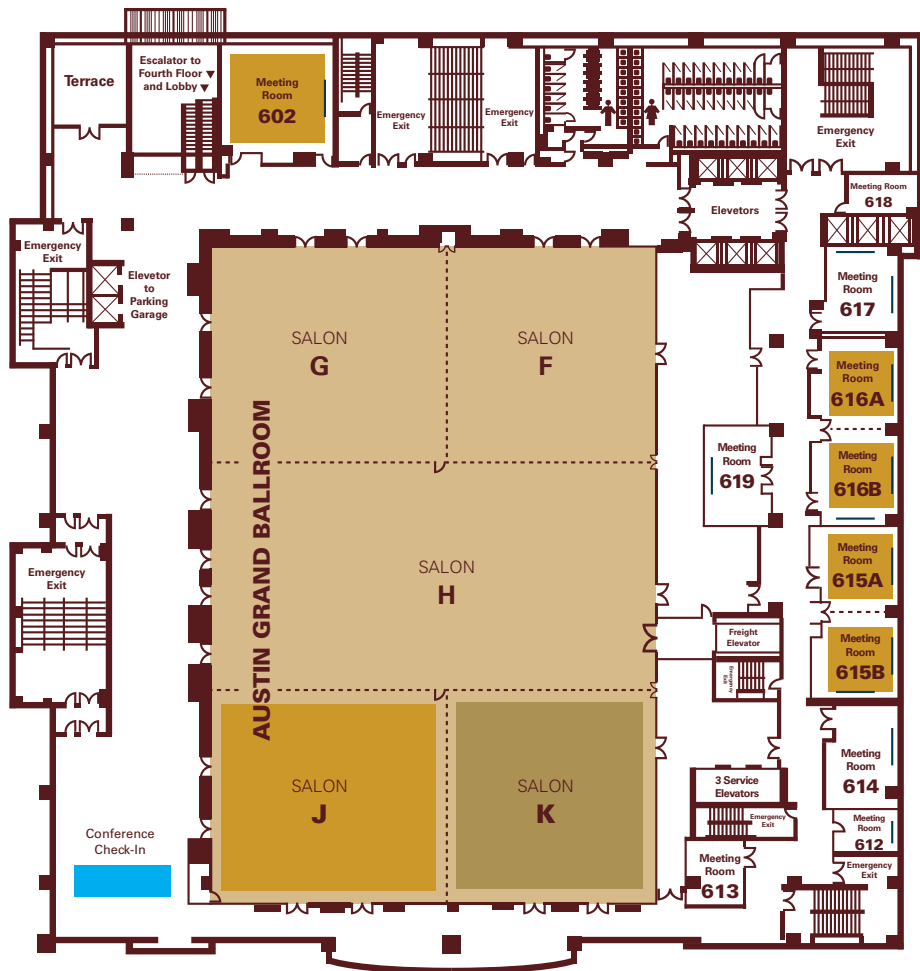
*500 East 4th Street, Austin Texas, 78701, USA*




Located adjacent to the Austin Convention Center, the Hilton Austin boasts 801 modern rooms and 80,000 sq. ft. of newly renovated meeting space. Just one block away from the Austin's famed 6th Street, the hotel embodies the taste, texture, and aesthetics of "Bat City."

As a starting point or a place to round off a day of exploration, the Hilton Austin brings the flavor of the city under one roof. In addition to the full-service Starbucks, housed in the Hilton, Cannon + Belle artistically reinterprets comfort food, while Austin Taco Project redefines the boundaries of a "proper" taco.

# Conference Floor Map

## Sixth Floor

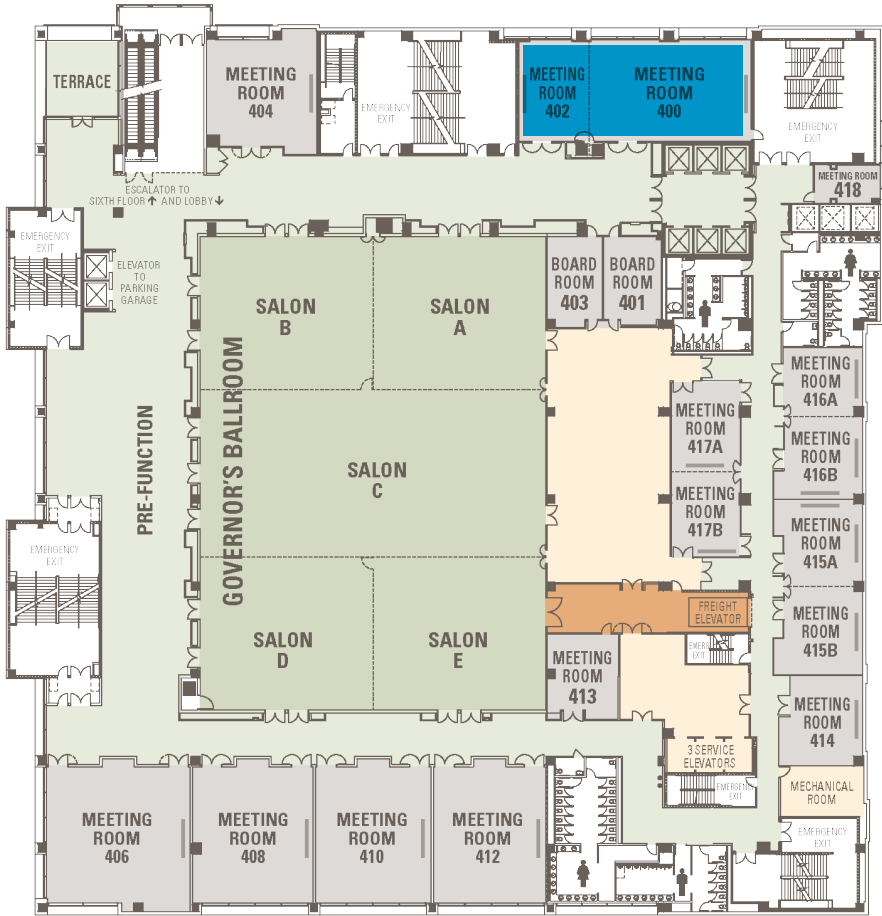


-  Check-In
-  Conference
-  = AV Screen Locations



# Conference Floor Map

## Fourth Floor



- Welcome Reception
- AV Screen Locations

# Conference Information

## Registration Desk

The registration desk will be located on the 6th floor outside Salon J.

The registration desk will be open during the following hours.

**Sunday:** *September 1st, - 8:00 a.m. to 5:00p.m.*

**Monday:** *September 2nd, - 8:00 a.m. to 5:00p.m.*

**Tuesday:** *September 3rd, - 8:00 a.m. to 5:00p.m.*

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## Instructions for Presentations

Presenters are allotted 12-15 minutes total presentation time depending on the duration of the session. Session chairs have been instructed to retain control of the schedule.

The preferred file type for presentations is Microsoft Power Point (.pptx-Format recommended). All presenters are instructed to bring their presentation on a USB memory stick. All presenters are responsible for the correct display of their presentations. We recommend to test the presentation before the session.

## Social Activities

### Welcome Reception

September 1st, 2019

PLACE: The Hilton Austin | 4th Floor 400-402

TIME: 6:30 p.m.– 8:00 p.m.

DRESS: Casual

All participants and accompanying guests are cordially invited to an informal gathering at the welcome reception of APMS 2019. Drinks and snacks will be served.

### Gala Dinner

September 3rd, 2019

PLACE: Fogo de Chão Brazilian Steakhouse

TIME: 6:30 p.m.– 8:30 p.m.

DRESS: Smart Casual

ADDRESS: 309 E 3rd St, Austin, TX 78701



# Lunch Information

## Monday, September 2nd, 2019



### **Iron Cactus**

12:30 p.m.-1:45p.m.

606 Trinity St.  
Austin, TX 78701  
(512) 472-9240

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## Tuesday, September 3rd, 2019



### **Easy Tiger**

11:45 a.m.-1:00p.m.

709 E. 6th St.  
Austin, TX 78701  
(512) 614-4972

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## Wednesday, September 4th, 2019



### **Easy Tiger**

12:00 p.m.-1:15p.m.

709 E. 6th St.  
Austin, TX 78701  
(512) 614-4972

# Restaurant Locations



# Keynote Speakers



## Dr. Asbjørn Rolstadås

Professor Emeritus, Mechanical and Industrial Engineering  
Norwegian University of Science and Technology,  
Faculty of Engineering

*Monday, September 2nd, 9:00 a.m. Salon J*

### **Managing Risk and Opportunities in Complex Projects**

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## Dr. Karthik Ramani

Donald W. Feddersen Professor of Mechanical Engineering  
Professor of Electrical and Computer Engineering *(by courtesy)*  
Professor of Educational Studies, College of Education *(by courtesy)*  
Purdue University

*Tuesday, September 3rd, 10:15 a.m. Salon J*

### **Redesigning Manufacturing Machines, Design Tools, and Robotics for Smart Human Augmented Spatial Interfaces**

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## Dr. Chip White

Schneider National Chair of Transportation & Logistics  
H. Milton Stewart School of Industrial and Systems Engineering  
Georgia Institute of Technology

*Tuesday, September 3rd, 11:00 a.m. Salon J*

### **Digitalization and Cybersecurity for Trusted Next Generation Supply Chains**

## Industrial Tours

The conference program includes two industry tours with site visits to Amazon Fulfillment Center and EOS North America. The morning Amazon Tour will be repeated in the afternoon.

### Amazon Fulfillment Center:

Amazon tours provide a broad, high-level overview of fulfillment center operations for general audiences. The one-hour walking tour will take the group through the operations process of what happens after a customer clicks "Buy" on Amazon.com. Guests must wear flat, closed-toe and closed-heel shoes (no sandals, clogs or high heels). We recommend wearing comfortable shoes or sneakers. Additionally, long hair must be pulled above the shoulders, and long-hanging jewelry, scarves and ties are not permitted. No cameras or other video equipment are allowed on the tour. Guests may bring cellphones, as long as they do not use their phones to take pictures or audio/video recordings.

Tour buses will depart from the North Entrance of the Hilton on 5th street.



### EOS North America

#### Thursday, September 5th

##### Morning Tour

Departure from Hilton	8:30 a.m.-8:45 a.m.
Tour	9:30 a.m.-11:30 a.m.
Arriving at Hilton	12:00 noon



### Amazon Fulfillment Center

#### Thursday, September 5th

##### Morning Tour

Departure from Hilton	8:30 a.m.
Tour	9:30 a.m.-11:30 a.m.
Arriving at Hilton	11:30 a.m.

##### Afternoon Tour

Departure from Hilton	12:30 p.m.
Tour	1:30 p.m.-2:30 p.m.
Arriving at Hilton	3:30 p.m.

# Conference Overview





# Sessions Overview

## MONDAY

9:00A.M. - 10:30A.M.   SALON J	<b>Opening Ceremony</b>
11:00A.M. - 12:30P.M.   615A	<i>Blockchain in Supply Chain Management</i>
11:00A.M. - 12:30P.M.   602	<i>Production Management in Food Supply Chains<sup>(1)</sup></i>
11:00A.M. - 12:30P.M.   616B	<i>The Operator 4.0 and the Internet of Things, Services and People<sup>(1)</sup> An SM and CPPS SIG Workshop Session</i>
11:00A.M. - 12:30P.M.   615B	<i>Production Planning and Control<sup>(2)</sup></i>
11:00A.M. - 12:30P.M.   616A	<b>Research Workshop</b>
1:45P.M. - 3:15P.M.   616A	<i>Operations Management in Engineer-to-Order Manufacturing<sup>(1)</sup></i>
1:45P.M. - 3:15P.M.   602	<i>Production Management in Food Supply Chains<sup>(2)</sup></i>
1:45P.M. - 3:15P.M.   616B	<i>Operator 4.0 and the Internet of Things, Services and People<sup>(2)</sup> An SM and CPPS SIG Workshop Session</i>
1:45P.M. - 3:15P.M.   615B	<i>Sustainability and Production Management</i>
1:45P.M. - 3:15P.M.   615A	<i>Variety and Complexity Management in the Era of Industry 4.0<sup>(1)</sup></i>
3:45P.M. - 5:15P.M.   616A	<i>Operations Management in Engineer-to-Order Manufacturing<sup>(2)</sup></i>
3:45P.M. - 5:15P.M.   602	<i>Production Management in Food Supply Chains<sup>(2)</sup></i>
3:45P.M. - 5:15P.M.   615B	<i>Participatory Methods for Supporting Career choices in Industrial Engineering, Management and Education</i>
3:45P.M. - 5:15P.M.   616B	<i>The New Frontiers of Service Engineering: Designing and Delivering Smart Services in The Digital Age</i>
3:45P.M. - 5:15P.M.   615A	<i>Variety and Complexity Management in the Era of Industry 4.0<sup>(2)</sup></i>

## TUESDAY

8:30A.M. - 9:45A.M.   615B	<i>Intelligent Diagnostics and Maintenance Solutions for Smart Manufacturing, an SM and CPPS SIG workshop</i>
8:30A.M. - 9:45A.M.   616B	<i>Smart Factory and IOT</i>
8:30A.M. - 9:45A.M.   602	<i>Product and Asset Life Cycle Management in Smart Factories of Industry 4.0<sup>(1)</sup></i>
8:30A.M. - 9:45A.M.   616A	<i>Production Planning and Control<sup>(1)</sup></i>
8:30A.M. - 9:45A.M.   615A	<i>Variety and Complexity Management in the Era of Industry 4.0<sup>(2)</sup></i>
10:15A.M. - 11:45A.M.   SALON J	<b>Keynote Address 2 and 3</b>
1:00P.M. - 2:15P.M.   616B	Cyber Physical Systems
1:00P.M. - 2:15P.M.   616A	Lean Production <sup>(1)</sup>
1:00P.M. - 2:15P.M.   602	Product and Asset Life Cycle Management in Smart Factories of Industry 4.0 <sup>(2)</sup>
1:00P.M. - 2:15P.M.   615A	Sustainability and Reconfigurability of Manufacturing Systems <sup>(1)</sup>
1:00P.M. - 2:15P.M.   615B	Supply Chain Planning and Optimization <sup>(1)</sup>
2:30P.M. - 3:45P.M.   616B	Collaborative Technology <sup>(2)</sup>
2:30P.M. - 3:45P.M.   602	Data-driven Production Management
2:30P.M. - 3:45P.M.   616A	Lean Production <sup>(2)</sup>
2:30P.M. - 3:45P.M.   615A	Sustainability and Reconfigurability of Manufacturing Systems <sup>(2)</sup>
2:30P.M. - 3:45P.M.   615B	Supply Chain Planning and Optimization <sup>(2)</sup>
4:00P.M. - 5:15P.M.   SALON J	<b>Plenary Session 1:</b> Emerging Challenges and Research Opportunities in Smart Services

## WEDNESDAY

8:30AM - 10:00AM   616B	Knowledge Management in Design and Manufacturing
8:30AM - 10:00AM   615B	Collaborative Technology <sup>(1)</sup>
8:30AM - 10:00AM   616A	Industry 4.0 Implementations
8:30AM - 10:00AM   615A	Supply Chain Planning and Optimization <sup>(3)</sup>
10:30AM - 12:00PM   SALON J	<b>Plenary Session 2:</b> Towards Smart Production Management Systems: Things, Services and People
1:15PM - 2:45PM   616B	Collaborative Product Development
1:15PM - 2:45PM   616A	ICT for Collaborative Manufacturing
1:15PM - 2:45PM   615A	Machine Learning in Production Management
1:15PM - 2:45PM   615B	Workflow and Inventory Planning
3:15PM - 4:45PM   SALON J	<b>Closing Ceremony</b>

# Conference Overview

	Sunday	Monday
8:30	Doctoral Workshop Intro	
8:45	Doctoral Workshop (Session 1 and 2)	Opening Ceremony Keynote Address 1 Paper 138
9:00		
9:15		
9:30		
9:45		
10:00	Break (15 min.)	Coffee Break (30 min.)
10:15		
10:30	Doctoral Workshop (Session 3 and 4)	Parallel Session #1
10:45		
11:00		
11:15		
11:30		
11:45	Lunch Break (60 min.)	Lunch Break (75 min.)
12:00		
12:15		
12:30	Doctoral Workshop (Session 5)	Parallel Session #2
12:45		
1:00		
1:15		
1:30		
1:45	Doctoral Workshop Closing	Parallel Session #3
2:00		
2:15		
2:30		
2:45		
3:00	WG 5.7 Meeting (Room 602)	Coffee Break (30 min.)
3:15		
3:30		
3:45		
4:00		
4:15		
4:30		
4:45		
5:00		
5:15		
5:30		
5:45		
6:00	Welcome Reception (90 min.)	
6:15		
6:30		
6:45		
7:00		
7:15		
7:30		
7:45		
8:00		
8:15		
8:30		



**Tuesday**

**Wednesday**

**Thursday**

Parallel Sessions #4	Parallel Sessions #7	Industrial Tours Amazon Fulfillment Center (8:30–12:30) EOS Additive Manufacturing (8:30–12:30)
Coffee Break (30 min.)	Coffee Break (30 min.)	
Keynote Address (2 and 3)	Plenary Session #2	
Lunch Break (75 min.)	Lunch Break (75 min.)	
Parallel Session #5	Parallel Session #8	Industrial Tours Amazon Fulfillment Center (12:30–3:15)
Coffee Break (15 min.)		
Parallel Session #6	Coffee Break (30 min.)	
Coffee Break (15 min.)	Closing Ceremony	
Plenary Session #1		

*Tuesday Sessions are 75 minutes*

Gala Dinner (120 min.)		

# Doctoral Workshop Program

Sunday, September 1st, 2019

8:30 a.m. – 10:15 a.m.

**615AB**

## Doctoral Workshop - Opening Session

615AB

Chair: Gregor von Cieminski

## Doctoral Workshop - Session 1

615AB

Chair: Boonserm Kulvatunyou

### Toward Zero-Defect Manufacturing for Machine Tools Using Systematic Virtual Quality Control and Real-time Prediction and Prevention

Paul-Arthur Dreyfus

EPFL, Switzerland

Discussant: David Romero

### Design and Assessment of Decision-Making Process for Data-Driven Maintenance Provision in Product-Service System

Roberto Sala

University of Bergamo, Italy

Discussant: Joao Mendes dos Reis

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## Doctoral Workshop - Session 2

616AB

Chair: Gregor von Cieminski

### Organization of Sales for Smart Product Service Systems

Benedikt Moser

Institute for Industrial Management at RWTH Aachen University, Germany

Discussant: Paolo Gaiardelli

### Learning Factory Concept for Norwegian SMEs

Kavin Kathiresh Vijayan

Norwegian University of Science and Technology, Norway

Discussant: Gregor von Cieminski

10:30 a.m. – 12:00 noon

**615AB**

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## Doctoral Workshop - Session 3

615AB

Chair: Boonserm Kulvatunyou

### Asset Management in Manufacturing: How to Manage Information and Data?

Adalberto Polenghi

Politecnico di Milano, Italy

Discussant: Farhad Ameri

# Doctoral Workshop Program

Sunday, September 1st, 2019

## Planning Delivery Dates in Engineer-To-Order Manufacturing

**Swapnil Bhalla**  
Norwegian University of Science and Technology, Norway  
*Discussant: Paolo Gaiardelli*

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## Doctoral Workshop - Session 4

616AB  
Chair: Gregor von Cieminski

10:30 a.m. – 12:00 noon

**615AB**

## A Framework for Manufacturing Companies to Support Them in Undertaking a Sustainable Path by Applying Circular Economy Principles

**Federica Acerbi**  
Politecnico di Milano, Italy  
*Discussant: Gregor von Cieminski*

## Operations Management in Hospital Laboratories

**Aili Birrita Bertnum**  
NTNU  
*Discussant: Gul Kremer*

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## Doctoral Workshop - Session 5

615AB  
Chair: Boonserm Kulvatunyou

1:00 a.m. – 1:45 p.m.

**615AB**

## EHR-PDCA - A Framework Proposal for the Interoperability and Health Data Management

**Neusa Maria Andrade**  
UNIP, Brazil  
*Discussant: David Romero*

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## Doctoral Workshop - Closing Session

615AB  
Chair: Boonserm Kulvatunyou

1:45 p.m. – 2:15 p.m.

**615AB**

# Research Workshop Program

Monday, September 2nd, 2019

11:00 a.m. – 12:30 p.m.

**616A**

## Understanding, Structuring and Configuring Engineer-To-Order Supply Chains

**Jonathan Gosling**

Logistics Systems Dynamics Group, Logistics and Operations Management Section, Cardiff Business School, Cardiff University, Cardiff, UK

*goslingj@cardiff.ac.uk*

**ABSTRACT:** In recent years, there has been increasing interest in research concerning engineer-to-order (ETO) systems, particularly from academics who are interested in high value, complex engineering products in sectors such as construction, maritime, and machine tools. This presentation reflects on themes of “understanding, structuring and configuring” in ETO operations and supply chains, which emerges from recently published papers by collaborations between researchers in Cardiff University (UK), Jönköping University (Sweden) and Politecnico di Milano (Italy). First, it is proposed that it is possible to understand engineer-to-order situations through the lens of customer penetration concepts. Second, and building on this understanding, it is possible to structure New Product Development (NPD) efforts by taking a holistic view that aligns NPD processes with market drivers and trade-off considerations. Third, there is a need to configure engineering and production activities, taking into account

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## Extending Little’s Law to Single Order Throughput Times

**Hermann Lödding**

Hamburg University of Technology

*Institute of Production Management and Technology*

**ABSTRACT:** Little’s Law probably is the most often applied equation in operations management. A simple extension of Little’s Law allows to model the throughput times of individual orders opening manifold opportunities to analyze manufacturing control policies.

# Detailed Agenda



# Detailed Agenda

Monday, September 2nd, 2019

9:00 a.m. – 10:30 a.m.

## Opening Ceremony

SALON J

### KEYNOTE 1: Managing Risk and Opportunities in Complex Projects

Asbjørn Rolstadås

Norwegian University of Science and Technology

### The APMS Conference and IFIP WG5.7 in the 21st Century - A Bibliometric Study

Makenzie Keepers<sup>1</sup>, David Romero<sup>2</sup>, Thorsten Wuest<sup>1</sup>

1:West Virginia University, United States of America; 2:Tecnológico de Monterrey, México

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11:00 a.m. – 12:30 p.m.

## Blockchain in Supply Chain Management

615A

Chair: Volker Stich

### Towards a Blockchain Based Traceability Process: A Case Study from Pharma Industry

Ferdinando Chiacchio<sup>1</sup>, Diego D'Urso<sup>1</sup>, Lucio Compagno<sup>1</sup>, Marcello Chiarenza<sup>2</sup>, Luca Velardita<sup>2</sup>

1:Università degli Studi di Catania, Italy; 2:SIFI SPA, Information and Communication Technology

### An Architecture of IoT-based Product Tracking with Blockchain in Multi-Sided B2B Platform

Shantanoo Desai<sup>1,2</sup>, Quan Deng<sup>1</sup>, Stefan Wellsandt<sup>1,2</sup>, Klaus-Dieter Thoben<sup>1,2</sup>

1: BIBA - Bremer Institut für Produktion und Logistik GmbH, Hochschulring 20, 28359 Bremen, Germany; 2: Faculty of Production Engineering, University of Bremen, Badgasteiner Straße 1, 28359 Bremen, Germany

### Blockchain as Middleware+

David Holtkemper<sup>1</sup>, Günther Schuh<sup>2</sup>

1: Institute for Industrial Management, Germany; 2: WZL at RWTH Aachen Universit, Germany

### Blockchain Application Supporting the Manufacturing Value Chain

Bjorn Jager, Terje Bach, Simen Alexander Pedersen

Molde University College, Norway

### Design of a Blockchain-driven System for Product Counterfeiting Restraint in the Supply Chain

Sotiris P. Gayialis, Evripidis Kechagias, Georgios A. Papadopoulos, Grigorios D. Konstantakopoulos

National Technical National Technical University of Athens, School of Mechanical Engineering, Iroon Polytechniou 9, 15780, Athens, Greece

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## Production Management in Food Supply Chains <sup>(1)</sup>

602

Chair: Irenilza de Alencar Nääs



**Neuro-fuzzy System for the Evaluation of Soya Production and Demand in Brazilian Ports**

11:00 a.m. – 12:30 p.m.

Emerson Rodolfo Abraham<sup>1</sup>, João Gilberto Mendes dos Reis<sup>1</sup>, Aguinaldo Eduardo de Souza<sup>1</sup>,

Adriane Paulieli Colossetti<sup>2</sup>

1: Universidade Paulista UNIP, Brazil; 2: Sunsetti Treinamentos e Serviços

**Port Logistic Support Areas (PLSA) for Exporting Grains: A Case-study in the Largest Port in Latin America**

Clayton Gerber Mangini<sup>1,2</sup>, Irenilza de Alencar Nääs<sup>1</sup>, Antônio Carlos Estender<sup>1,3</sup>,

Meykson Rodrigues Alves Cordeiro<sup>1</sup>, Agnaldo Vieira Silva<sup>1</sup>

1: Paulista University-Graduate Program in Production Engineering, Brazil; 2: FATEC Baixada Santista – Rubens Lara. 11045-908, SP, Brazil; 3: FATEC Franco da Rocha – São Paulo. 04026-002, SP, Brazil

**Port Terminals Assesment: An Empirical Analysis of Requirements of Brazilian National Plan of Port Logistics**

Aguinaldo Eduardo De Souza<sup>1</sup>, João Gilberto Mendes dos Reis<sup>2</sup>, Ataíde Pereira Cardoso Junior<sup>3</sup>,

Emerson Rodolfo Abraham<sup>4</sup>, Oduvaldo Vendrametto<sup>5</sup>, Renato Marcio dos Santos<sup>6</sup>, Roberta Sobral Pinto<sup>7</sup>

1: Paulista University - UNIP, PPGE, São Paulo, Brazil, UNIBR, São Vicente, Brazil; 2: Paulista University - UNIP, PPGE, São Paulo, Brazil, UFGD, PPGA, Dourados, Brazil; 3: Paulista University - UNIP, PPGE, São Paulo, Brazil; 4: Paulista University - UNIP, PPGE, São Paulo, Brazil; 5: Paulista University - UNIP, PPGE, São Paulo, Brazil; 6: Paulista University - UNIP, PPGE, São Paulo, Brazil; 7: UNISA, Universidade Santo Amaro, São Paulo, Brazil

**An Evaluation of Brazilian Ports for Corn Exportation Using Multicriteria Analysis**

Aguinaldo Eduardo de Souza<sup>1</sup>, João José Giardulli Junior<sup>2</sup>, João Gilberto Mendes dos Reis<sup>3</sup>,

Ataíde Pereira Cardoso Junior<sup>4</sup>, Paula Ferreira da Cruz Correia<sup>5</sup>, Ricardo Zandonadi Schmidt<sup>6</sup>,

José Benedito Sacomano<sup>7</sup>, Márcia Terra da Silva<sup>8</sup>

1: Paulista University - UNIP, PPGE, São Paulo, Brazil, UNIBR, São Vicente, Brazil; 2: Paulista University - UNIP, PPGE, São Paulo, Brazil; 3: Paulista University - UNIP, PPGE, São Paulo, Brazil, UFGD, PPGA, Dourados, Brazil; 4: Paulista University - UNIP, PPGE, São Paulo, Brazil; 5: Paulista University - UNIP, PPGE, São Paulo, Brazil; 6: Paulista University - UNIP, PPGE, São Paulo, Brazil; 7: Paulista University - UNIP, PPGE, São Paulo, Brazil; 8: Paulista University - UNIP, PPGE, São Paulo, Brazil

**CNN-based Growth Prediction of Field Crops for Optimizing Food Supply Chain**

Shunsuke Iitsuka<sup>1</sup>, Nobutada Fujii<sup>1</sup>, Daisuke Kokuryo<sup>1</sup>, Toshiya Kaihara<sup>1</sup>, Shinichi Nakano<sup>2</sup>

1: Kobe University, Japan; 2: Hyogo Prefectural Technology Center for Agriculture, Forestry and Fisheries, Japan

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**The Operator 4.0 and the Internet of Things, Services and People (1) An SM & CPPS SIG Workshop Session**

11:00 a.m. – 12:30 p.m.

616B

Chair: David Romero

11:00 a.m. – 12:30 p.m.

**Empowering and Engaging Solutions for Operator 4.0:  
Acceptance and Foreseen Impacts by Factory Workers**

Eija Kaasinen, Susanna Aromaa, Päivi Heikkilä, Marja Liinasuo  
VTT Technical Research Centre of Finland Ltd, Finland

**Process Innovation in Learning Factories: Towards a Reference Model**

Maria Støettrup Schioenning Larsen, Astrid Heidemann Lassen, Kjeld Nielsen  
Aalborg University, Denmark

**Investments of the Automotive Sector  
and the Indus-try 4.0. Brazilian Case**

Sergio Miele Ruggero, Nilza Aparecida dos Santos, José Benedito Sacomano, Marcia Terra da Silv  
Universidade Paulista UNIP, Brazil

**Smart Service Engineering:  
Promising Approaches for a Digitalized Economy**

Jan Kuntz, Roman Senderek, Volker Stich, Jana Frank  
FIR an der RWTH Aachen, Germany

**Applicability of Agile Methods for Dynamic Requirements  
in Smart PSS Development**

Stefan Alexander Wiesner<sup>1</sup>, Jannicke Baalsrud Hauge<sup>1,2</sup>, Paul Sonntag<sup>3</sup>, Klaus-Dieter Thoben<sup>1,3</sup>  
1: BIBA - Bremer Institut für Produktion und Logistik GmbH, Germany; 2: KTH – Royal Institute of  
Technology, Sweden; 3: University of Bremen, Germany

.....  
11:00 a.m. – 12:30 p.m.

**Production Planning and Control <sup>(2)</sup>**

Location: 615B  
Chair: Johan Oppen

**Postponement Revisited – A Typology for Displacement**

Fredrik Tiedemann, Joakim Wikner  
Jönköping University, School of Engineering, Sweden

**Efficient Heuristic Solution Methodologies for Scheduling  
Batch Processor with Incompatible Job-Families,  
Non-Identical Job-Sized and Non-Identical Job-Dimensions**

Muthu Mathirajan<sup>1</sup>, M Ramasubramanian<sup>2</sup>  
1: Indian Institute of Science, Bangalore, India; 2: Loyola Institute of Business Administration, Chennai, India

**Increasing the Regulability of Production Planning and Control Systems**

Günther Schuh, Philipp Wetzchewald  
Institute for Industrial Management (FIR) at RWTH Aachen University, Germany

**Optimizing Workflow in Cell-based Slaughtering and Cutting of Pigs**

Johan Oppen  
Møreforskning Molde, Norway

## Research Workshop

11:00 a.m. – 12:30 p.m.

616A

Chair: Hans-Hermann Wiendahl

## Operations Management in Engineer-to-Order Manufacturing <sup>(1)</sup>

1:45 p.m. – 3:15 p.m.

616A

Chair: Erlend Alfnes

## Aspects for Better Understanding of Engineering Changes in Shipbuilding Projects: In-depth Case Study

Natalia Iakymenko, Marco Semini, Jan Ola Strandhagen  
Norwegian University of Science and Technology, Norway

## IPD Methodology in Shipbuilding

Hajnalka Vaagen, Lucky M. Masi  
Norwegian University of Science and Technology, Department of Ocean Operations and Civil  
Engineering, Ålesund, Norway

## Exploring Logistics Strategy in Construction

Martin Rudberg<sup>1</sup>, Duncan Maxwell<sup>2</sup>  
1: Linköping University, Sweden; 2: Monash University, Australia

## Practical Guidelines for Production Planning and Control in HVLV production

Erik Gran<sup>1</sup>, Erlend Alfnes<sup>2</sup>  
1: SINTEF, Norway; 2: Norwegian university of science and technology

## APS Feasibility in One-Of-a-Kind ERP Environments

Erlend Alfnes<sup>1</sup>, Hans-Henrik Hvolby<sup>1,2</sup>  
1: Norwegian University of Science and Technology, Trondheim; 2: Aalborg University, Denmark

## Production Management in Food Supply Chains <sup>(2)</sup>

1:45 p.m. – 3:15 p.m.

602

Chair: Irenilza de Alencar Nääs

## Horizontal Integration in Fresh Food Supply Chain

Flemming Max Møller Christensen<sup>1</sup>, Soujanya Mantravadi<sup>2</sup>, Iskra Dukovska-Popovska<sup>1</sup>,  
Hans-Henrik Hvolby<sup>1</sup>, Kenn Steger-Jensen<sup>1</sup>, Charles Møller<sup>2</sup>  
1: Centre for Logistics (CELOG), Materials & Production, Aalborg University, Denmark; 2: Centre for  
Industrial Production (CIP), Materials & Production, Aalborg University, Denmark

## Reverse Logistics and Waste in the Textile and Clothing Production Chain in Brazil

Solimar Garcia<sup>1</sup>, Irenilza de Alencar Nääs<sup>2</sup>, Pedro Luiz de Oliveira Costa Neto<sup>3</sup>,  
João Gilberto Mendes dos Reis<sup>4</sup>  
Paulista University, Brazil

1:45 p.m. – 3:15 p.m.

### CO2 Gas Emissions of Soybean Production and Transportation in the Different Macro-regions of Mato Grosso State-Brazil

Marley Nunes Vituri Tolo<sup>1,2</sup>, Rodrigo Carlo Tolo<sup>1,2</sup>, Helton Raimundo Oliveira Silva<sup>1</sup>,

João Gilberto Mendes dos Reis<sup>1</sup>, Sílvia Helena Bonilla<sup>1</sup>

1: Paulista University, São Paulo, Brazil; 2: Federal Institute of Mato Grosso Campus Rondonópolis, Mato Grosso, Brazil

### Asymmetrical Evaluation of Forecasting Models through Fresh Food Product Characteristics

Flemming Max Møller Christensen, Iskra Dukovska-Popovska, Casper Solheim Bojer, Kenn Steger-Jensen  
Aalborg University, Denmark

### Brazilian Coffee Export Network: An Analysis Using SNA

Paula Ferreira da Cruz Correia<sup>1</sup>, João Gilberto Mendes dos Reis<sup>2</sup>, Aguinaldo Eduardo de Souza<sup>3</sup>,

Ataide Pereira Cardoso Junior<sup>4</sup>

1: Paulista University - UNIP, PPGEF, São Paulo, Brazil; 2: Paulista University - UNIP, PPGEF, São Paulo, Brazil, UFGD, PPGA, Dourados, Brazil; 3: Paulista University - UNIP, PPGEF, São Paulo, Brazil, UNIBR, Sao Vicente, Brazil; 4: Paulista University - UNIP, PPGEF, São Paulo, Brazil

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1:45 p.m. – 3:15 p.m.

### The Operator 4.0 and the Internet of Things, Services and People <sup>(2)</sup> An SM and CPPS SIG Workshop Session

616B

Chair: David Romero

### Task-Technology Fit in Manufacturing: Examining Human-Machine Symbiosis through a Configurational Approach

Patrick Mikalef, Hans Torvatn, Emrah Arica

SINTEF, Norway

### Augmented Reality for Humans-Robots Interaction in Dynamic Slotting “Chaotic Storage” Smart Warehouses

Peter Papcun<sup>1</sup>, Jan Cabadaj<sup>1</sup>, Erik Kajati<sup>1</sup>, David Romero<sup>2</sup>, Lenka Landryova<sup>3</sup>, Jan Vascak<sup>1</sup>, Iveta Zolotova<sup>1</sup>

1: Technical University of Kosice, Faculty of Electrical Engineering and Informatics, Slovak Republic; 2: Tecnológico de Monterrey, Mexico; 3: VSB – Technical University of Ostrava Ostrava, Czech Republic

### Analyzing Human Robot Collaboration with the Help of 3D Cameras

Robert Gloeckner<sup>1</sup>, Lars Fischer<sup>2</sup>, Arne Dethlefs<sup>2</sup>, Hermann Lödding<sup>1</sup>

1: Hamburg University of Technology, Germany; 2: Garz & Fricke GmbH

### Strategies for Implementing Collaborative Robot Applications for the Operator 4.0

Åsa Fast-Berglund<sup>1</sup>, David Romero<sup>2</sup>

1: Chalmers University of Technology, Sweden; 2: Tecnológico de Monterrey, Mexico

### Situation Awareness for Effective Production Control

Andreas D. Landmark, Emrah Arica, Birgit Kløve, Pål Furu Kamsvåg, Eva Amdahl Seim, Manuel Oliveira

SINTEF, Norway

## Sustainability and Production Management

1:45 p.m. – 3:15 p.m.

615B

Chair: Bjorn Jager

### Configuring the Future Norwegian Macroalgae Industry Using Life Cycle Analysis

Jon Halfdanarson<sup>1</sup>, Matthias Koesling<sup>2</sup>, Nina Pereira Kvaldsheim<sup>1</sup>, Jan Emblemvåg<sup>1</sup>, Celine Rebours<sup>3</sup>

1: Møreforskning Molde AS, Norway; 2: NIBIO; 3: Møreforskning Ålesund AS, Norway

### Business Model Innovation for Eco-Efficiency: An Empirical Study

YAN LI<sup>1</sup>, Steve Evans<sup>2</sup>

1: University of Greenwich, United Kingdom; 2: University of Cambridge, United Kingdom

### Atmospheric Water Generation (AWG): Performance Model and Economic Analysis

Faraz Moghimi<sup>1</sup>, Hamed Ghodussi<sup>2</sup>, Bahram Asiabanpour<sup>1</sup>, Mahdi Behroozikhah<sup>3</sup>

1: Texas State University; 2: Stevens Institute of Technology; 3: University of California, San Diego

### Life Cycle Assessment for Ordinary and Frost-resistant Concrete

Ramin Sabbagh, Paria Esmatloo

The University of Texas at Austin, United States of America

### Operationalizing Industry 4.0: Understanding Barriers of Industry 4.0 and Circular Economy

Lise Lillebrygfjeld Halse, Bjørn Jæger

Molde University College, Norway

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## Variety and Complexity Management in the Era of Industry 4.0 <sup>(1)</sup>

1:45 p.m. – 3:15 p.m.

615A

Chair: Khaled Medini

### Bringing Advanced Analytics to Manufacturing: A Systematic Mapping

Hergen Wolf<sup>1,2</sup>, Rafael Lorenz<sup>1</sup>, Mathias Kraus<sup>1</sup>, Stefan Feuerriegel<sup>1</sup>, Torbjörn H. Netland<sup>1</sup>

1: ETH Zurich, Switzerland; 2: TU Dresden, Germany

### Impact of Modeling Production Knowledge for a Data Based Prediction of Transition Times

Günther Schuh, Jan-Philipp Prote, Philipp Hünnekes, Frederick Saueremann, Lukas Stratmann

Laboratory for Machine Tools and Production Engineering (WZL) of RWTH Aachen University, Germany

### 5G-Ready in the Industrial IoT-Environment - Requirements and Needs for IoT Applications From an Industrial Perspective

Kay Burow<sup>1</sup>, Marco Franke<sup>1</sup>, Klaus-Dieter Thoben<sup>2</sup>

1: BIBA - Bremer Institut für Produktion und Logistik GmbH, Germany; 2: University of Bremen, Institute for Integrated Product Development, Germany

### Computer-aided Selection of Participatory Design Methods

3:45 p.m. – 5:15 p.m.

**Michael Bojko, Ralph Riedel, Mandy Tawalbeh**  
Chemnitz University of Technology, Germany

### **Customization and Variants in Terms of Form, Place and Time**

**Joakim Wikner, Fredrik Tiedemann**  
Jönköping University, School of Engineering, Sweden

3:45 p.m. – 5:15 p.m.

### **Operations Management in Engineer-to-Order Manufacturing <sup>(2)</sup>**

616A  
Chair: **Erlend Alfnes**

### **Digitalized Manufacturing Logistics in Engineer-to-Order Operations**

**Jo Wessel Strandhagen, Sven-Vegard Buer, Marco Semini, Erlend Alfnes**  
Norwegian University of Science and Technology, Trondheim, Norway

### **Architecture for a Digital Spare-Parts Library: Effective Use of Additive Layer Manufacturing in Petroleum Industry**

**R.M. Chandima Ratnayake<sup>1</sup>, Arvind Keprate<sup>2</sup>, Roman Wdowik<sup>3</sup>**  
1: Department of Mechanical and Structural Engineering and Materials Science, University of Stavanger, N4036, Stavanger, Norway.; 2: DNVGL, Høvik, 1363, Norway.; 3: Rzeszów University of Technology, The Faculty of Mechanical Engineering and Aeronautics, 35-959 Rzeszów, Poland

### **Purchasing Strategies, Tactics, and Activities in Engineer-to-Order Manufacturing**

**Mikhail Shlopak, Espen Rød, Gabriele Hofinger Jünge**  
Møreforsking Molde AS, Norway

### **Examining Circular Economy Business Models for Engineer-To-Order Products**

**Nina Pereira Kvadsheim<sup>1</sup>, Deodat Mwesumho<sup>1</sup>, Jan Emblemsvåg<sup>2</sup>**  
1: Møreforsking Molde AS, Norway; 2: Molde University College

### **Changing Markets: Implications for the Planning Process in ETO Companies**

**Kristina Kjersem<sup>1</sup>, Marte F. Giskeødegård<sup>2</sup>**  
1: Møreforsking Molde AS, Norway; 2: NTNU Ålesund

3:45 p.m. – 5:15 p.m.

### **Participatory Methods for Supporting Career Choices in Industrial Engineering and Management and Education**

615B  
Chair: **Nick B. Szirbik**

### **Teaching of Engineers Focused on Innovative Entrepreneurship**

Danielle Miquilim, Marcia Terra Da Silva  
Universidade Paulista, Brazil

3:45 p.m. – 5:15 p.m.

## Production Management in Food Supply Chains <sup>(3)</sup>

602

Chair: Joao Gilberto Mendes Dos Reis

3:45 p.m. – 5:15 p.m.

### Collaborative Production Chain: A Case-Study of Two Agri-Food Companies in Brazil

Yuri Claudio C. de Lima<sup>1,2</sup>, Sílvia Piva R. de Moraes<sup>2</sup>, Luis A. Mendes de M. Araujo<sup>2</sup>,

Daiane da S. A. Castelo Branco<sup>2</sup>, Irenilza de Alencar Nääs<sup>2</sup>

1: FACID/WYDEN, Teresina, Piaui, Brazil; 2: Paulista University-Graduate Program in Production Engineering, Brazil

### Broiler meat production in Piaui State: A Case Study

Edelita A. Franco, Lilane Brandão, José A. Luz, Kelly Gonçalves, Irenilza Nääs  
Paulista University, Brazil

### Global Warming Impact in a Food Distribution System: A Case-study in an Elementary School in Piaui

Genyvana Criscya Garcia Carvalho, Ivonalda Brito de Almeida Moraes, Manoel Eulálio Neto,  
Raimundo Nonato Moura Rodrigues, Francisco Canindé Dias Alves, Irenilza de Alencar Nääs,  
Oduvaldo Vendrametto  
UNIP- Paulista University, Brazil

### Sustainability of Meat Chain: The Carbon Footprint of Brazilian Consumers

Raquel Silva<sup>1</sup>, João Gilberto Reis<sup>1</sup>, Thayla Curi<sup>2</sup>, Nilsa Lima<sup>3</sup>, Solimar Garcia<sup>1</sup>, Irenilza Naas<sup>1</sup>  
1: University Paulista, Brazil; 2: Anhanguera Educacional College, Brazil; 3: University of Campinas, Brazil

### Scenarios for the Development and Use of Data Products within the Value Chain of the Industrial Food Production

Volker Stich<sup>1</sup>, Lennard Holst<sup>1</sup>, Philipp Jussen<sup>1</sup>, Dennis Schiemann<sup>2</sup>  
1: FIR an der RWTH Aachen, Germany; 2: Lindt & Sprüngli Germany GmbH

## The New Frontiers of Service Engineering: Designing and Delivering Smart Services in The Digital Age

616B

Chair: Paolo Gaiardelli

3:45 p.m. – 5:15 p.m.

### The Impact of Digital Technologies on Services Characteristics: Towards Digital Servitization

David Romero<sup>1</sup>, Paolo Gaiardelli<sup>2</sup>, Giuditta Pezzotta<sup>2</sup>, Cavalieri Sergio<sup>2</sup>  
1: Tecnológico de Monterrey; 2: University of Bergamo, Italy

### Digital Servitization:

3:45 p.m. – 5:15 p.m.

### The Next "Big Thing" in Manufacturing Industries

Ugljesa Marjanovic, Slavko Rakic, Bojan Lalic  
University of Novi Sad, Serbia

### Organization of Sales for Smart Product Service Systems

Benedikt Moser, Achim Kampker, Philipp Jussen, Jana Frank  
Institute for Industrial Management at RWTH Aachen University, Germany

### Capability-based Implementation of Digital Service Innovation in SMEs

David Görzig<sup>1,2</sup>, Susann Kärcher<sup>2</sup>, Thomas Bauernhansl<sup>1,2</sup>  
1: IFF University of Stuttgart, Germany; 2: Fraunhofer IPA

### A Dual Perspective Workflow to Improve Data Collection for Maintenance Delivery: An Industrial Case Study

Roberto Sala, Fabiana Pirola, Emanuele Dovere, Sergio Cavalieri  
University of Bergamo, Italy

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3:45 p.m. – 5:15 p.m.

## Variety and Complexity Management in the Era of Industry 4.0 <sup>(2)</sup>

615A  
Chair: Ann-Louise Andersen

### A Framework for Identification of Complexity Drivers in Manufacturing Companies

Rasmus Andersen, Thomas Ditlev Brunoe, Kjeld Nielsen  
Aalborg University, Denmark

### A DSM Clustering Method for Product and Service Modularization

Omar Ezzat<sup>1</sup>, Khaled Medini<sup>1</sup>, Maria Stoettrup Schioenning Larsen<sup>2</sup>, Xavier Boucher<sup>1</sup>,  
Thomas D Brunoe<sup>2</sup>, Kjeld Nielsen<sup>2</sup>, Xavier Delorme<sup>1</sup>  
1: Mines Saint-Etienne, Univ Clermont Auvergne, CNRS, UMR 6158 LIMOS, Institut Henri Fayol, 42023 Saint- Etienne, France; 2: Department of Materials and Production, Aalborg University, Aalborg, Denmark

### Identification of Platform Candidates through Production System Classification Coding

Daniel G.H. Sorensen<sup>1</sup>, Hoda A ElMaraghy<sup>2</sup>, Thomas Ditlev Brunoe<sup>1</sup>, Kjeld Nielsen<sup>1</sup>  
1: Aalborg University, Denmark; 2: University of Windsor, Canada



## Intelligent Diagnostics and Maintenance Solutions for Smart Manufacturing, an SM and CPPS SIG Workshop session

8:30 a.m.– 9:45 a.m.

615B

Chair: Farhad Ameri

### A Thesaurus-guided Method for Smart Manufacturing Diagnostics

Farhad Ameri, Reid Yoder

Texas State University, United States of America

### A Study on the Diagnostics Method for Plant Equipment Failure

Minyoung Seo<sup>1</sup>, HongBae Jun<sup>2</sup>

1: Puzzle systems co., Data Business Unit, Korea, Republic of (South Korea); 2: Hongik University, Korea, Republic of South Korea

### Modeling the Maintenance Time Considering the Experience of the Technicians

Hyunjong Shin, Kai-Wen Tien, Vittaldas Prabhu

The Pennsylvania State University, United States of America

### Detailed Performance Diagnosis Based on Production Timestamps: A Case Study

Johannes Cornelis de Man, Felix Mannhardt

SINTEF Digital, Norway

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## Product and Asset Life Cycle Management in Smart Factories of Industry 4.0 <sup>(1)</sup>

8:30 a.m.– 9:45 a.m.

602

Chair: Irene Roda

### Risk Sources Affecting the Asset Management Decision-making Process in Manufacturing: A Systematic Review of the Literature

Adalberto Polenghi, Irene Roda, Marco Macchi, Paolo Trucco

Politecnico di Milano, Italy

### A Method for Converting Current Data to RDF in the Era of Industry 4.0

Marlene Hildebrand, Ioannis Tourkogiorgis, Foivos Psarommatis, Damiano Arena, Dimitris Kiritsis

École polytechnique fédérale de Lausanne, Switzerland

### Ontology-based Resource Allocation for Internet of Things

Zeinab Nezami<sup>1,2</sup>, Kamran Zamanifar<sup>1</sup>, Damiano Arena<sup>2</sup>, Dimitris Kiritsis<sup>2</sup>

1: University of Isfahan, Iran, Islamic Republic of; 2: École Polytechnique Fédérale de Lausanne (EPFL), Switzerland

### Semantic Model-Driven PLM Data Interoperability: An Application for Aircraft Ground Functional Testing with Eco-design Criteria

Damiano Arena<sup>1</sup>, Manuel Oliva<sup>2</sup>, Ignacio Eguia<sup>3</sup>, Carmelo Del Valle<sup>3</sup>, Dimitris Kiritsis<sup>1</sup>

1: École Polytechnique Fédérale de Lausanne, Switzerland; 2: AIRBUS, Spain; 3: University of Seville, Spain

8:30 a.m.– 9:45 a.m.

## Variety and Complexity Management in the Era of Industry 4.0 <sup>(3)</sup>

615A

Chair: Stefan Alexander Wiesner

### Reconfigurable Manufacturing: A Classification of Elements Enabling Convertibility and Scalability

Alessia Napoleone<sup>1</sup>, Ann-Louise Andersen<sup>2</sup>, Alessandro Pozzetti<sup>1</sup>, Marco Macchi<sup>1</sup>

1: Department of Management, Economics and Industrial Engineering, Politecnico di Milano, Milano, Italy; 2: Department of Materials and Production, Aalborg University, Aalborg, Denmark

### Complexity Management in Production Systems: Approach for Supporting Problem Solving Through Holistic Structural Consideration

Samuel Horler, Ralph Riedel, Egon Müller

Chemnitz University of Technology, Germany

### Reconfigurable Manufacturing: A Case-Study of Reconfigurability Potentials in the Manufacturing of Capital Goods

Björn Christensen<sup>1</sup>, Ann-Louise Andersen<sup>1</sup>, Khaled Medini<sup>2</sup>, Thomas Ditlev Brunoe<sup>1</sup>

1: Aalborg University, Denmark; 2: Mines Saint-Etienne University, France



8:30 a.m.– 9:45 a.m.

## Smart Factory and IOT

616B

Chair: Thorsten Wuest

### Virtualisation of Sea Trials for Smart Prototype Testing

Moritz von Stietencron<sup>1</sup>, Shantanoo Desai<sup>1,2</sup>, Klaus-Dieter Thoben<sup>1,2</sup>

1: BIBA - Bremer Institut für Produktion und Logistik GmbH at the University of Bremen, Hochschulring 20, 28359 Bremen, Germany; 2: University of Bremen, Faculty of Production Engineering, Badgasteiner Straße 1, 28359 Bremen, Germany

### IoT Technologies into Indoor Manufacturing Sites

Takeshi Kurata<sup>1</sup>, Takashi Maehata<sup>1</sup>, Hidehiko Hashimoto<sup>1</sup>, Naohiro Tada<sup>1</sup>, Ryosuke Ichikiri<sup>2</sup>,

Hideki Aso<sup>3</sup>, Yoshinori Ito<sup>3</sup>

1: SEI, Japan; 2: AIST, Japan; 3: JPS, Japan

### Study on 3D Visualization of the Production History and Simulation Results for an Automotive Parts Supplier

Hwang Dahye, Noh Sang Do

Sungkyunkwan University, Korea, Republic of South Korea

### Opportunities of Industry 4.0 in SMES: A Sectorial Analysis

Javier Luco, Sara Mestre, Ludovic Henry, Simon Tamayo, Frédéric Fontane

Mines ParisTech, France



8:30 a.m.– 9:45 a.m.

## Production Planning and Control <sup>(1)</sup>

616A

Chair: Eiji Morinaga

**Simulation-Based Optimization of Lot Sizes for Opposing Logistic Objectives**

8:30 a.m.– 9:45 a.m.

Janine Tatjana Maier, Thomas Voss, Jens Heger, Matthias Schmidt  
Leuphana University Lueneburg, Germany

**A Proposal of Order Planning Method with Consideration of Multiple Organizations in Manufacturing System**

Ken Yamashita<sup>1</sup>, Toshiya Kaihara<sup>1</sup>, Nobutada Fujii<sup>1</sup>, Daisuke Kokuryo<sup>1</sup>, Toyohiro Umeda<sup>2</sup>, Rihito Izutsu<sup>2</sup>  
1: Kobe University, Japan; 2: Kobe Steel, Ltd., Japan

**Decision-making Process for Buffer Dimensioning in Manufacturing**

Lisa Hedvall, Joakim Wikner  
School of Engineering, Jönköping University, Sweden

**Reduction of Computational Load in Robust Facility Layout Planning Considering Temporal Production Efficiency**

Eiji Morinaga<sup>1</sup>, Komei Iwasaki<sup>1,2</sup>, Hidefumi Wakamatsu<sup>1</sup>, Eiji Arai<sup>1</sup>  
1: Osaka University, Japan; 2: Currently, NEC Corporation, Japan

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**Keynote Address 2 and 3**

10:15 a.m. – 11:45 a.m.

SALON J

**Redesigning Manufacturing Machines, Design Tools, and Robotics for Smart Human Augmented Spatial Interfaces**

Karthik Ramani  
Purdue University

**Digitalization and Cybersecurity for Trusted Next Generation Supply Chains**

Chip White  
Georgia Institute of Technology

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**Cyber Physical Systems**

1:00 p.m. – 2:15 p.m.

616B

Chair: Duck Young Kim

**Blockchain as an Internet of Services Application for an Advanced Manufacturing Environment**

Benedito Cristiano Aparecido Petroni<sup>1</sup>, Jacqueline Zonichenn dos Reis<sup>1</sup>, Rodrigo Franco Gonçalves<sup>1,2</sup>  
1: Paulista University, Brazil; 2: Politecnical School, University of Sao Paulo, Brazil

**Development of a Modeling Architecture Incorporating the Industry 4.0 View for a Company in the Gas Sector**

Nikolaos A. Panayiotou, Konstantinos E. Stergiou, Vasileios P. Stavrou  
National Technical University of Athens, Greece

**Process for Enhancing the Production System Robustness with Sensor Data: A Food Manufacturer Case Study**

Sofie Bech, Thomas Ditlev Brunoe, Kjeld Nielsen  
Aalborg University, Denmark

**In-process Noise Detection Methods for Product Quality Monitoring: Sensor Technologies and Acoustic Signal Analytics**

Woonsang Baek, Duck-Young Kim  
UNIST, Korea, Republic of South Korea

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1:00 p.m. – 2:15 p.m.

**Product and Asset Life Cycle Management in Smart Factories of Industry 4.0<sup>(2)</sup>**

602  
Chair: Irene Roda

**Conceptual Framework for a Data Model to Support Asset Management Decision-making Process**

Adalberto Polenghi, Irene Roda, Marco Macchi, Alessandro Pozzetti  
Politecnico di Milano, Italy

**Identification of the Inspection Specifications for Achieving Zero Defect Manufacturing**

Foivos Psarommatis, Dimitris Kiritsis  
École polytechnique fédérale de Lausanne, Switzerland

**Total Cost Of Ownership Driven Methodology For Predictive Maintenance Implementation In Industrial Plants**

Irene Roda<sup>1</sup>, Simone Arena<sup>2</sup>, Marco Macchi<sup>1</sup>, Pier Francesco Orrù<sup>2</sup>  
1: Politecnico di Milano, Italy; 2: University of Cagliari, Italy

**Hybrid Approach Using Ontology-supported Case-based Reasoning and Machine Learning for Defect Rate Prediction**

Bongjun Ji<sup>1,2</sup>, Farhad Ameri<sup>1</sup>, Junhyuk Choi<sup>2</sup>, Hyunbo Cho<sup>2</sup>  
1: Texas State University, United States of America; 2: Pohang University of Science and Technology, Republic of South Korea

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1:00 p.m. – 2:15 p.m.

**Lean Production<sup>(1)</sup>**

616A  
Chair: Christoph Roser

**Lean Leadership in Production Ramp-Up**

Uwe Dombrowski, Jonas Wullbrandt  
Technical University Braunschweig, Germany

**Total Quality Management and Quality Circles in the Digital Lean Manufacturing World**

David Romero<sup>1</sup>, Paolo Gaiardelli<sup>2</sup>, Daryl Powell<sup>3</sup>, Thorsten Wuest<sup>4</sup>, Matthias Thürer<sup>5</sup>  
1: Tecnológico de Monterrey, Mexico; 2: University of Bergamo, Italy; 3: Norwegian University of Science and Technology, Norway; 4: West Virginia University, USA; 5: Jinan University, China

## Using Prescriptive Analytics to Support the Continuous Improvement Process

Günther Schuh<sup>1</sup>, Jan-Philipp Prote<sup>1</sup>, Thomas Busam<sup>2</sup>, Rafael Lorenz<sup>3</sup>, Torbjörn H. Netland<sup>3</sup>

1: Laboratory for Machine Tools and Production Engineering (WZL), RWTH Aachen University, 52074 Aachen, Germany; 2: Schuh & Co. GmbH, 52074 Aachen, Germany; 3: Department of Management, Technology, and Economics, ETH Zurich, 8092 Zurich, Switzerland

## No Lean Without Learning: Rethinking Lean Production as a Learning System

Daryl John Powell<sup>1</sup>, Eivind Reke<sup>2</sup>

1: Norwegian University of Science and Technology, Norway; 2: Los Norge, Norway

## The Effect of Team Size on the Performance of Continuous Improvement Teams: Is Seven Really the Magic Number?

Daryl John Powell<sup>1</sup>, Rafael Lorenz<sup>2</sup>

1: Norwegian University of Science and Technology, Norway; 2: ETH Zurich, Switzerland



## Sustainability and Reconfigurability of Manufacturing Systems <sup>(1)</sup>

1:00 p.m. – 2:15 p.m.

615A

Chair: Xavier Boucher

## Towards Reconfigurable Digitalized and Servitized Manufacturing Systems: Conceptual Framework

Xavier Boucher<sup>1</sup>, Audrey Cerqueus<sup>1</sup>, Xavier Delorme<sup>1</sup>, Clemens Gonnermann<sup>2</sup>, Magdalena Paul<sup>2</sup>,

Gunther Reinhart<sup>2</sup>, Julia Schulz<sup>2</sup>, Fabian Sippel<sup>2</sup>

1: Mines Saint-Etienne, Université Clermont Auvergne, LIMOS; 2: Institute for Machine Tools and Industrial Management (iwmb), Technical University of Munich

## Decision Support System for Joint Product Design and Reconfiguration of Production Systems

Seyyed Ehsan Hashemi Petroodi<sup>1</sup>, Clemens Gonnermann<sup>2</sup>, Magdalena Paul<sup>2</sup>, Simon Thevenin<sup>1</sup>,

Alexandre Dolgui<sup>1</sup>, Gunther Reinhart<sup>2</sup>

1: IMT-Atlantique, Nantes, France; 2: Technical University Munich, Germany

## Classification of Optical Technologies for the Mapping of Production Environments

Marius Greger<sup>1</sup>, Daniel Palm<sup>1</sup>, Louis Louw<sup>2</sup>, Konrad von Leipzig<sup>2</sup>

1: Reutlingen University, Germany; 2: University of Stellenbosch, South Africa

## A Competence-Based Description of Employees in Reconfigurable Manufacturing Systems

Svenja Korder, Barbara Tropschuh, Gunther Reinhart

Technical University of Munich, Germany

1:00 p.m. – 2:15 p.m.

## Supply Chain Planning and Optimization <sup>(1)</sup>

615B

Chair: Jan Frick

### Price Decision Making in a Centralized/decentralized Solid Waste Disposal Supply Chain with One Contractor and Two Disposal Facilities

Iman Ghalehkhondabi, Reza Maitami

Our lady of the lake university, United States of America

### Understanding the Impact of User Behaviours and Scheduling Parameters on the Effectiveness of a Terminal Appointment System Using Discrete Event Simulation

Mihai Neagoe<sup>1</sup>, Hans-Henrik Hvolby<sup>2,3</sup>, Mohammad Sadegh Taskhiri<sup>1</sup>, Paul Turner<sup>1</sup>

1: ARC Centre for Forest Value, Discipline of ICT, College of Sciences and Engineering, University of Tasmania, Hobart, Australia; 2: Centre for Logistics, Department of Materials & Production, Aalborg University, Aalborg, Denmark; 3: Department of Mechanical and industrial Engineering, Norwegian University of Science and Technology, Trondheim, Norway

### Full-Scale Discrete Event Simulation of an Automated Modular Conveyor System for Warehouse Logistics

Alireza Ashrafiyan<sup>1</sup>, Ole-Gunnar Pettersen<sup>1</sup>, Kristian N Kuntze<sup>1</sup>, Jacob Franke<sup>1</sup>, Erlend Alfnes<sup>1</sup>, Knut F. Henriksen<sup>2</sup>, Jakob Spone<sup>3</sup>

1: Norwegian University of Science and Technology, Norway; 2: Swisslog, Norway; 3: ASKO, Norway

### Handling Uncertainties in Production Network Design

Günther Schuh, Jan-Philipp Prote, Andreas Gützlaff, Sebastian Henk

Laboratory for Machine Tools and Production Engineering (WZL) of RWTH Aachen University

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2:30 p.m. – 3:45 p.m.

## Collaborative Technology <sup>(2)</sup>

616B

Chair: Marcia Terra da Silva

### Managing Knowledge in Manufacturing Industry -University Innovation Projects

Irina-Emily Hansen<sup>1</sup>, Ola Jon Mork<sup>1</sup>, Torgeir Welo<sup>2</sup>

1: Department of Ocean Operations and Civil Engineering, Norwegian University of Science and Technology; 2: Department of Mechanical and Industrial Engineering, Norwegian University of Science and Technology

### Technology Companies in Judicial Reorganization

Ricardo Zandonadi Schmidt, Márcia Terra

Paulista University, Brazil

### Multiscale Modeling for Social Systems: Bridging Scales via Decision Making

Nursultan Nikhanbayev, Toshiya Kaihara, Fujii Nobutada, Daisuke Kokuryo

Kobe university, Japan

**e-Health: A Framework Proposal for Interoperability and Health Data Sharing A Brazilian Case**

2:30 p.m. – 3:45 p.m.

Neusa Maria Andrade<sup>1,2</sup>, Pedro Luiz de Oliveira Costa Neto<sup>1</sup>, Jair Gustavo de Mello Torres<sup>1</sup>,

Irapuan Glória Júnior<sup>1</sup>, Cláudio Guimarães Scheidt<sup>1,2</sup>, Welleson Gazel<sup>1,2</sup>

1: UNIP, Brazil; 2: SPDM, Associação Paulista para o Desenvolvimento da Medicina



**Lean Production (2)**

616A

2:30 p.m. – 3:45 p.m.

Chair: Christoph Roser

**Practical Boundary Case Approach for Kanban Calculation on the Shop Floor Subject to Variation**

Christoph Roser<sup>1</sup>, Daniel Nold<sup>2</sup>

1: Karlsruhe University of Applied Science, Germany; 2: Dr. Ing. h.c. F. Porsche AG

**Sketching the Landscape for Lean Digital Transformation**

Alireza Ashrafi<sup>1</sup>, Daryl J. Powell<sup>1</sup>, Jonas A. Ingvaldsen<sup>1</sup>, Heidi C. Dreyer<sup>1</sup>, Halvor Holtskog<sup>1</sup>,

Peter Schütz<sup>1</sup>, Elsebeth Holmen<sup>1</sup>, Ann-Charlott Pedersen<sup>1</sup>, Eirin Lodgaard<sup>2</sup>

1: Norwegian University of Science and Technology, Norway; 2: SINTEF Raufoss Manufacturing, Norway

**Options for Maintaining Weakened FIFO in Parallel Queues**

Kalkanci Kaan, Christoph Roser

Karlsruhe University of Applied Science, Germany

**Cyber-Physical Waste Identification and Elimination Strategies in the Digital Lean Manufacturing World**

David Romero<sup>1</sup>, Paolo Gaiardelli<sup>2</sup>, Matthias Thürer<sup>3</sup>, Daryl Powell<sup>4</sup>, Thorsten Wuest<sup>5</sup>

1: Tecnológico de Monterrey, Mexico; 2: University of Bergamo, Italy; 3: Jinan University, China; 4:

Norwegian University of Science and Technology, Norway; 5: West Virginia University, USA

**Lean and Digitalization: Contradictions or Complements?**

Rafael Lorenz<sup>1</sup>, Paul Buess<sup>2</sup>, Julian Macuvele<sup>2</sup>, Thomas Friedli<sup>2</sup>, Torbjörn H. Netland<sup>1</sup>

1: ETH Zurich, 8006 Zurich, Switzerland; 2: University of St. Gallen, 9000 St. Gallen, Switzerland



**Data-driven Production Management**

602

2:30 p.m. – 3:45 p.m.

Chair: Jonas Wullbrandt

**From a Theory of Production to Data-based Business Models**

Günther Schuh<sup>1</sup>, Malte Brettel<sup>2</sup>, Jan-Philipp Prote<sup>1</sup>, Andreas Gützlaff<sup>1</sup>, Frederick Saueremann<sup>1</sup>,

Katharina Thomas<sup>1</sup>, Mario Piel<sup>2</sup>

1: Laboratory for Machine Tools and Production Engineering (WZL) of RWTH Aachen University,

Germany; 2: Innovation and Entrepreneurship Group (WIN) – TIME Research Area, RWTH Aachen University, Germany

**Real-time Data Sharing in Production Logistics:**

**Exploring Use Cases by an Industrial Study**

Masoud Zafarzadeh<sup>1</sup>, Jannicke Baalsrud Hauge<sup>1</sup>, Magnus Wiktorsson<sup>1</sup>, Ida Hedman<sup>2</sup>, Jasmin Bahtijarevic<sup>2</sup>

1: KTH Royal Institute of Technology, Sweden; 2: AstraZeneca, Sweden

2:30 p.m. – 3:45 p.m.

### Open Access Digital Tools' Application Potential in Technological Process Planning: SMMEs Perspective

Roman Wdowik<sup>1</sup>, R.M. Chandima Ratnayake<sup>2</sup>

1: Rzeszów University of Technology, The Faculty of Mechanical Engineering and Aeronautics, 35-959 Rzeszów, Poland; 2: Department of Mechanical and Structural Engineering and Materials Science, University of Stavanger, Norway

### Bidirectional Data Management Between Factory Planning and Production

Uwe Dombrowski, Jonas Wullbrandt, Alexander Karl

Technische Universität Braunschweig, Germany

2:30 p.m. – 3:45 p.m.

### Sustainability and Reconfigurability of Manufacturing Systems <sup>(2)</sup>

615A

Chair: Khaled Medini

### Simulation of Reconfigurable Assembly Cells with Unity3D

Magdalena Paul, Daria Leiber, Julian Pleli, Gunther Reinhart

Institute for Machine Tools and Industrial Management, Technical University of Munich, Germany

### Modular Robot Software Framework for the Intelligent and Flexible Composition of its Skills

Lisa Heuss<sup>1</sup>, Andreas Blank<sup>2</sup>, Sebastian Dengler<sup>1</sup>, Georg Lukas Zikeli<sup>2</sup>, Gunther Reinhart<sup>1</sup>, Jörg Franke<sup>2</sup>

1: Institute for Machine Tools and Industrial Management (iwb), Technical University Munich, Germany; 2: Institute for Factory Automation and Production Systems (FAPS), Friedrich-Alexander-Universität Erlangen-Nürnberg, Germany

### Simple Assembly Line Balancing Problem with Power Peak Minimization

Paolo Gianessi<sup>1</sup>, Xavier Delorme<sup>1</sup>, Oussama Masmoudi<sup>2</sup>

1: Mines Saint-Étienne, Saint-Étienne, France; 2: University of Technology of Troyes, Troyes, France

### A DRC Scheduling for Social Sustainability: Trade-off between Tardiness and Workload Balance

Muhammad Akbar<sup>1,2</sup>, Takashi Irohara<sup>1</sup>

1: Department of Information and Communication Sciences, Sophia University, Japan; 2: Department of Industrial Engineering, Bandung Institute of Technology, Indonesia

2:30 p.m. – 3:45 p.m.

### Supply Chain Planning and Optimization <sup>(2)</sup>

615B

Chair: R.M. Chandima Ratnayake

### Supply Chain Scenarios for Logistics Service Providers in the Context of Additive Spare Parts Manufacturing

Daniel Pause, Svenja Marek

FIR at Aachen University, Germany



2:30 p.m. – 3:45 p.m.

### **Collaborative Exchange of Cargo Truck Loads: Approaches to Reducing Empty Trucks in Logistics Chains**

Hans-Henrik Hvolby<sup>1</sup>, Kenn Steger-Jensen<sup>1</sup>, Mihai Neagoe<sup>2</sup>, Sven Vestergaard<sup>1</sup>, Paul Turner<sup>2</sup>

1: Aalborg University, Denmark; 2: University of Tasmania, Hobart

### **An Integrated Approach for Supply Chain Tactical Planning and Cash Flow Valuation**

Asma Rakiz<sup>1,2</sup>, Kawtar Retmi<sup>1</sup>, Sabah Belil<sup>1,3</sup>

1: Emines-Mohammed VI Polytechnic University; 2: PARIS II Panthéon-Assas University; 3: Limos Clermont Auvergne University

### **Supply Chain Optimization in the Tire Industry: State-of-the-art**

R.M. Chandima Ratnayake<sup>2</sup>, Kartika Nur Alfina<sup>1</sup>

1: University of Indonesia, Depok, Indonesia; 2: Department of Mechanical and Structural Engineering and Materials Science, University of Stavanger, Stavanger, Norway

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## **Plenary Session 1: Emerging Challenges and Research Opportunities in Smart Services**

4:00 p.m. – 5:15 p.m.

SALON J

Chair: Vittaladas Prabhu

8:30 a.m. – 10:00 a.m.

## Knowledge Management in Design and Manufacturing

616B

Chair: Melissa Demartini

### Modeling Manual Assembly System to Derive Best Practice from Actual Data

Susann Kärcher<sup>1</sup>, David Görzig<sup>2</sup>, Thomas Bauernhansl<sup>1,2</sup>

1: Fraunhofer IPA, Nobelstrasse 12, 70569 Stuttgart, Germany; 2: IFF University of Stuttgart, Nobelstrasse 12, 70569 Stuttgart, Germany

### Application of a Controlled Assembly Vocabulary: Modeling a Home Appliance Transfer Line

E. Chase Wentzky, Chelsea Spence, Apurva Patel, Nicole Zero,

Adarsh Jeyes, Alexis Fiore, Joshua D. Summers, Mary E. Kurz, Kevin Taaffe  
Clemson University, United States of America

### What the Product Developer Really Needs to Know - Capturing the Major Design Elements

Bjornar Henriksen, Andreas Landmark, Carl Christian Røstad  
SINTEF, Norway

### Closed-Loop Manufacturing for Aerospace Industry: PLM and MOM Solutions Support the Wing Box Assembly Process

Islam Abusohyon<sup>1</sup>, Melissa Demartini<sup>1</sup>, Federico Galluccio<sup>2</sup>, Raffaello Lepratti<sup>2</sup>, Paolo Mattis<sup>2</sup>, Flavio Tonelli<sup>1</sup>

1: University of Genoa, via Opera Pia 15, 16145, Genoa, Italy; 2: Siemens Italy S.p.A., Via Enrico Melen 83, 16152, Genoa, ITALY; 3: Siemens AG., Gleiwitzerstr. 555, 90475 Nuremberg, GERMANY

8:30 a.m. – 10:00 a.m.

## Industry 4.0 Implementations

616A

Chair: Vidosav Majstorovic

### Implementation of Industry 4.0 in Germany, Brazil and Portugal: Barriers and Benefits

Walter C. Satyro<sup>1</sup>, Mauro de Mesquita Spinola<sup>1</sup>, Jose Benedito Sacomano<sup>2</sup>, Márcia Terra da Silva<sup>2</sup>, Rodrigo

Franco Gonçalves<sup>1,2</sup>, Marcelo Pessoa<sup>1</sup>, Jose Celso Contador<sup>3</sup>, Jose Luiz Contador<sup>4</sup>, Luciano Schiavo<sup>1</sup>

1: Polytechnic School of USP – Universidade de Sao Paulo, Brazil; 2: UNIP – Universidade Paulista, Postgraduate Program in Production Engineering; 3: UNIP – Universidade Paulista, Postgraduate Program in Administration; 4: FACCAMP - Faculdade Campo Limpo Paulista, Postgraduate Program in Administration

### Planning Guideline and Maturity Model for Intralogistics 4.0 in SME

Knut Krowas<sup>2</sup>, Ralph Riedel<sup>1</sup>

1: Chemnitz University of Technology, Germany; 2: TUCed Affiliated Institute for Transfer and Continuing Education

**Self-Assessment of Industry 4.0 Technologies in Intralogistics for SME's**

8:30 a.m. – 10:00 a.m.

Martina Schiffer, Hans-Hermann Wiendahl, Benedikt Saretz  
Fraunhofer Institute for Manufacturing Engineering and Automation IPA, Germany

**Industry 4.0 Visions and Reality-Status in Norway**

Hans Torvatn, Pål Kamsvåg, Birgit Kløve  
SINTEF Digital

**The Impact of Energy Management Systems on Industry 4.0  
Concepts: Evidence from Serbian Manufacturing Companies**

Milovan Medojevic<sup>1</sup>, Nenad Medic<sup>1</sup>, Ugljesa Marjanovic<sup>1</sup>, Bojan Lalic<sup>1</sup>, Vidosav Majstorovic<sup>2</sup>  
1: University of Novi Sad, Serbia; 2: University of Belgrade, Serbia

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**Collaborative Technology <sup>(1)</sup>**

8:30 a.m. – 10:00 a.m.

615B  
Chair: Volker Stich

**Approach for Detecting and Anticipating Collaboration Opportunities**

Ibrahim Koura<sup>1</sup>, Frederick Benaben<sup>1</sup>, Juanqiong Gou<sup>2</sup>  
1: IMT Mines Albi, France; 2: Beijing Jiaotong University, China

**Systematic Integration of Stakeholders in Factory Planning,  
Construction and Factory Operations to Increase Acceptance  
and Prevent Disruptions**

Uwe Dombrowski, Alexander Karl, Colette Vogeler, Nils Bandelow  
Technische Universität Braunschweig, Germany

**Design and Simulation of an Integrated Model for Organisational  
Sustainability Applying the Viable System Model and System Dynamics**

Sergio Gallego García, Manuel García García  
UNED National Distance Education University, Spain

**Service Engineering Models: History and Present-Day Requirements**

Jan Kuntz, Roman Senderek, Volker Stich, Jana Frank  
FIR an der RWTH Aachen, Germany

.....

**Supply Chain Planning and Optimization <sup>(3)</sup>**

8:30 a.m. – 10:00 a.m.

615A  
Chair: JOAO GILBERTO MENDES DOS REIS

**UAV Set Covering Problem for Emergency Network**

Young Soo Park<sup>1</sup>, Ilkyeong Moon<sup>1,2</sup>  
1: Department of Industrial Engineering, Seoul National University, Korea, Republic of (South Korea); 2: Institute for Industrial Systems Innovation, Seoul National University, Korea, Republic of (South Korea)

8:30 a.m. – 10:00 a.m.

**A Stochastic Optimization Model for Commodity Rebalancing under Traffic Congestion in Disaster Response**

Xuehong Gao

Pusan National University, Busan, Republic of (South Korea)

**Optimal Supplier Selection in a Supply Chain with Predetermined Loading/unloading Time Windows and Logistics Truck Share**

Alireza Fallahrafti<sup>1</sup>, Iman Ghalekhondabi<sup>2</sup>, Gary R. Weckman<sup>1</sup>

1: OHIO UNIVERSITY, United States of America; 2: School of Business and Leadership, Our Lady of the Lake University, San Antonio

**Passenger Transport Disutilities in The US: An Analysis Since the 90's**

Helcio Raymundo, João Gilberto Mendes dos Reis

Universidade Paulista, Brazil

**Port Efficiency to Commodities Transportation: An Analysis in Port of Santos, Brazil**

Renato Marcio dos Santos, João Gilberto Mendes dos Reis, Júlio Cesar Raymundo, Emerson

Rodolfo Abraham, Ataíde Pereira Cardoso Júnior, Aguinaldo Eduardo de Souza

Paulista University - UNIP, Brazil

10:30 p.m. – 12:00 noon

**Plenary Session 1: Towards Smart Production Management Systems: Things, Services and People**

SALON J

Chair: David Romero, Boonserm (Serm) Kulvatunyou

1:15 p.m. – 2:45 p.m.

**Collaborative Product Development**

Location: 616B

Chair: Boonserm (Serm) Kulvatunyou

**Knowledge Management Environment for Collaborative Design in Product Development**

Shuai Zhang

University of Greenwich, United Kingdom

**A Multi-criteria Approach to Collaborative Product-Service Systems Design**

Martha Orellano<sup>1</sup>, Khaled Medini<sup>2</sup>, Christine Lambey-Cecchini<sup>3</sup>, Maria-Franca Norese<sup>4</sup>, Gilles Neuberf<sup>5</sup>

1: Mines Saint-Etienne, Univ Lyon, Univ Jean Moulin, Univ Lumire, Univ Jean Monnet, ENTPE, INSA Lyon, ENS Lyon, CNRS, UMR 5600 EVS, Institut Henri Fayol, F-42023, Saint-Etienne, France.; 2: Mines Saint-Etienne, Univ Clermont Auvergne, CNRS, UMR 6158 LIMOS, Institut Henri Fayol, F 42023, Saint-Etienne, France; 3: Univ Clermont Auvergne, EA3849 CleRMa, F-63008, Clermont-Ferrand, France; 4: Politecnico di Torino, DIGEP, Torino, Italy; 5: emlyon business school, CNRS, UMR 5600 EVS, F-42009, Saint-Etienne, France

**Design-for-Cost – An Approach for Distributed Manufacturing Cost Estimation**

1:15 p.m. – 2:45 p.m.

**Minchul Lee, Boonserm Kulvatunyou**  
National Institutes of Standard and Technology, United States of America

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**Machine Learning in Production Management**

1:15 p.m. – 2:45 p.m.

615A  
Chair: Kenn Steger-Jensen

**Enabling Energy Efficiency in Manufacturing Environments through Deep Learning Approaches: Lessons Learned**

**M.T. Alvela Nieto, E. G. Nabati, D. Bode, M. A. Redecker, A. Decker, K.-D. Thoben**  
University of Bremen (Germany), Department of Production Engineering, BIK- Institute for Integrated Product Development

**A Data Mining Approach to Support Capacity Planning for the Regeneration of Complex Capital Goods**

**Melissa Seitz, Maren Sobotta, Peter Nyhuis**  
Leibniz University Hannover, Germany

**Developing Smart Supply Chain Management Systems Using Google Trend's Search Data: A Case Study**

**Ramin Sabbagh, Dragan Djurdjanovic**  
The University of Texas at Austin, United States of America

**Retail Promotion Forecasting: A Comparison of Modern Approaches**

**Casper Solheim Bojer<sup>1</sup>, Iskra Dukovska Popovska<sup>1</sup>, Flemming Max Moller Christensen<sup>1</sup>, Kenn Steger-Jensen<sup>2</sup>**  
1: Aalborg University, Denmark; 2: University College of Southeast Norway, Norway

.....

**ICT for Collaborative Manufacturing**

1:15 p.m. – 2:45 p.m.

616A  
Chair: Daryl John Powell

**Identifying the Role of Manufacturing Execution Systems in the IS Landscape: A Convergence of Multiple Types of Application Functionalities**

**Sabine Waschull, J.C. Wortmann, J.A.C. Bokhorst**  
University of Groningen, Netherlands

**A Generic Approach to Model and Analyze Industrial Search Processes**

**Philipp Steenwerth, Hermann Ladding**  
Hamburg University of Technology, Germany

**A Methodology to Assess the Skills for an Industry 4.0 factory**

**Federica Acerbi, Silvia Assiani, Marco Taisch**  
Politecnico di Milano, Italy

1:15 p.m. – 2:45 p.m.

### **MES Implementation: Critical Success Factors and Organizational Readiness Model**

Daniela Invernizzi<sup>1</sup>, Paolo Gaiardelli<sup>1</sup>, Emrah Arica<sup>2</sup>, Daryl Powell<sup>3</sup>

1: University of Bergamo, Italy; 2: Sintef Digital, Norway; 3: Norwegian University of Science and Technology, Norway

1:15 p.m. – 2:45 p.m.

### **Workflow and Inventory Planning**

615B

Chair: Hans-Henrik Hvolby

### **Possibilities and Benefits of Using Material Flow Information to Improve the Internal Hospital Supply Chain**

Giuseppe Ismael Fragapane, Aili Biriita Bertnum, Jan Ola Strandhagen

Norwegian University of Science and Technology, Norway

### **Combining the Inventory Control Policy with Pricing and Advertisement Decisions for a Non-instantaneous Deteriorating Product**

Reza Maihami, Iman Ghalekhondabi

Our lady of the Lake University, United States of America

### **Inventory Control at the Point-Of-Use in Hospitals**

Giuseppe Fragapane, Aili Biriita Bertnum, Hans-Henrik Hvolby, Jan Ola Strandhagen

Norwegian University of Science and Technology, Norway

### **Assessing Fit of Capacity Planning Methods for Delivery Date Setting: An ETO Case Study**

Swapnil Bhalla<sup>1</sup>, Erlend Alfnes<sup>1</sup>, Hans-Henrik Hvolby<sup>1,2</sup>

1: Department of Mechanical and Industrial Engineering, Norwegian University of Science and Technology, Trondheim, Norway; 2: Department of Materials and Production, Centre for Logistics, Aalborg University, Aalborg, Denmark

### **Scheduling Auction: A New Manufacturing Business Model for Balancing Customization and Quick Delivery**

Shota Suginochi, Hajime Mizuyama

Aoyama Gakuin University, Japan

3:15 p.m. – 4:45 p.m.

### **Closing Ceremony**

SALON J

## Conference Chairs

Farhad Ameri

**Conference Chair**—Texas State University, U.S.A.

Dimitris Kiritsis

**Conference Co-Chair**—École polytechnique fédérale de Lausanne, Switzerland

Kathryn Stecke

**Program Chair**—University of Texas at Dallas, U.S.A

Gregor Von Cieminski

**Program Co-Chair**—ZF Friedrichshafen AG, Germany

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## Event Planning Team

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David Cummings

Office of Distance and Extended Learning, Texas State University, U.S.A.

George Charles

Office of Distance and Extended Learning, Texas State University, U.S.A.

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National Institute of Standards and Technology (NIST), U.S.A.

Boonserm Kulvatunyou

National Institute of Standards and Technology (NIST), U.S.A.

Vital Prabhu

The Pennsylvania State University, U.S.A.

Kathryn Stecke

Committee Chair—University of Texas at Dallas, U.S.A.

Thorsten Wuest

West Virginia University, U.S.A.

Gregor Von Cieminski

**Program Co-Chair**—ZF Friedrichshafen AG, Germany

## Scientific Committee

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International Islamic University Malaysia  
Malaysia

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Norwegian University of Science and Technology  
Norway

### **Thecle Alix**

IUT Bordeaux Montesquieu  
France

### **Susanne Altendorfer-Kaiser**

Montanuniversitaet Leoben  
Austria

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Norwegian University of Science and Technology  
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Université de Technologie de Compiègne  
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Qatar

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Universidade Nova de Lisboa  
Portugal

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Italy

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Slovenia

### **Sang Do Noh**

Sungkyunkwan University  
Korea

### **Heidi Carin Dreyer**

Norwegian University of Science and Technology  
Norway

### **Eero Eloranta**

Helsinki University of Technology  
Finland

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**Gerhard Gudergan**

FIR Research Institute for Operations Mngt.  
Germany

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George Mason University  
USA

**Hironori Hibino**

Tokyo University of Science  
Japan

**Hans-Henrik Hvolby**

Aalborg University  
Denmark

**Dmitry Ivanov**

Berlin School of Economics and Law  
Germany

**Harinder Jagdev**

National University of Ireland at Galway  
Ireland

**John Johansen**

Aalborg University  
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**Toshiya Kaihara**

Kobe University  
Japan

**Dimitris Kiritsis**

Ecole Polytechnique Fédérale de Lausanne  
Switzerland

**Tomasz Koch**

Wroclaw University of Science and Technology  
Poland

**Pisut Koomsap**

Asian Institute of Technology  
Thailand

**Gül Kremer**

Iowa State University  
USA

**Boonserm Kulvatunyou**

National Institute of Standards and Technology  
USA

**Thomas R. Kurfess**

Georgia Institute of Technology  
USA

**Andrew Kusiak**

University of Iowa  
USA

**Lenka Landryova**

Technical University of Ostrava  
Czech Republic

**Jan-Peter Lechner**

First Global Liaison  
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**Ming K. Lim**

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**Ilkyeong Moon**

Seoul National University  
Korea

**Dimitris Mourtzis**

University of Patras  
Greece

**Irenilza de Alencar Naas**

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