



# IFIP WG 5.7 45 years of advances in production management

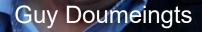
NTNU Norwegian University of Science and Technology

## My IFIP vitae

- GA representative 1982 1996
- Chairman WG 5.7, 1978 1982
- Chairman, TC 5 1983 1988
- President, 1992 1995
- IFIP Silver Core, 1983
- IFIP Auerbach Award, Beijing 2000
- Honorary Member, 1997



## Participants at APMS, Bordeaux 1982



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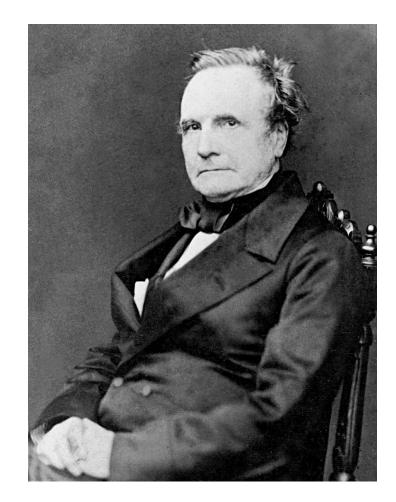
### Lady Ada Lovelace (1815 – 1882)



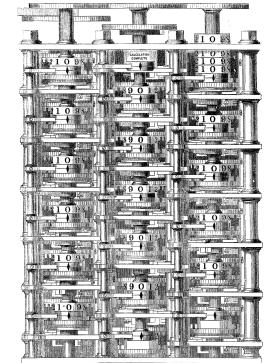
- Talented mathematician
- Studied under Charles Babbage
- Worked with Babbage on his "Analytical Engine"
- World's first programmer

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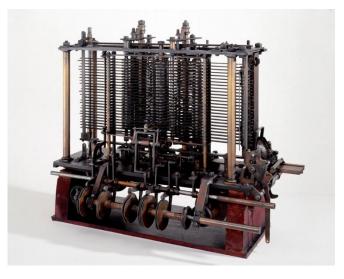
### Charles Babbage (1791 – 1871)



- "Father of the computer"
- "Difference Engine" mechanical specialpurpose computer
- "Analytical Engine" programmable generalpurpose computer using punched cards



POLITION OF BABBAGE'S DIFFERENCE ENGINE.



## Early highlights in the history of computing

- Alan Turing publishes his paper on the Turing Machine 1936
- John von Neumann architecture 1945
- First digital electronic computer developed 1936–1939 by IBM
- ENIAC (Electronic Numerical Integrator And Computer) first electronic general-purpose computer annc
- UNIVAC commercial computer 1950
- Backus presents Fortran 1954
- Murray publishes Cobol 1959
- IBM PC 1981



#### Paris, June 1959

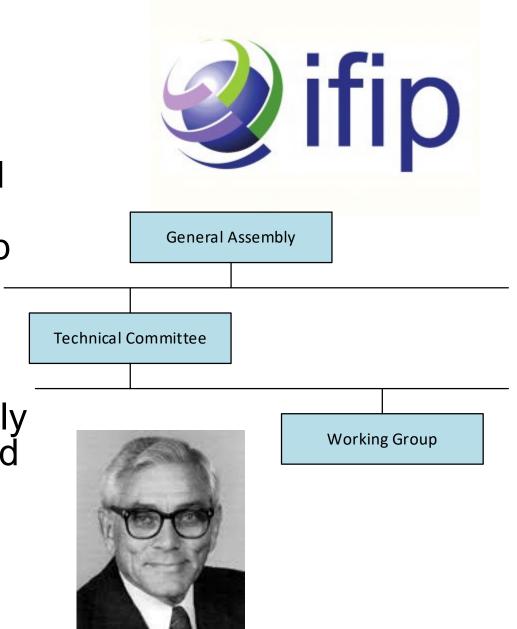


- UNESCO organizes the first International Conference on Information Processing
- Considered as the first World Computer Congress.
- IFIP established under the auspices of UNESCO 1960



### What is IFIP?

- Global organization for researchers and professionals working in the field of computing to conduct research, develop standards and promote information – sharing
- Isaac L. Auerbach first President
- Any national computer society may apply for membership – membership restricted to one society per country
- Activity: congress, conferences, publications
- Organization



### **CIRP Delphi Survey 1974**



- By 1980, a computer software system for full automation and optimization of all steps in the manufacturing of a part will be developed and in wide use.
- By 1985, full automation and optimization of complete manufacturing plants, controlled by a central computer, will be a reality.
- By 1990, more than 50% of the machine tools produced, will not have a «stand-alone» use, but will be part of a versatile manufacturing system, featuring automatic part handling between stations, and being controlled from a central process computer.

## Late 1970ies – CAD/CAM/CIM

- CAD
  - Product modelling
  - Bezier-curves
- CAM
  - Automation of process and operations planning
  - Numerical control of machine tools (PROLAMAT)
  - APT, EXAPT
- CIM
  - Integration concept launched by E. Merchant early 1960ies
- Shift in focus from design and manufacturing technology towards planning and control of operations



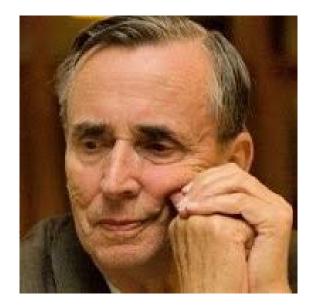


### TC 5 in 1978 Computer Applications in Technology

- WG 5.1 Transportation
- WG 5.2 Computer-Aided Design (CAD) founded by Jakob Vlietstra chaired by Ernie Warman
- WG 5.3 Computer-Aided Manufacture (CAM) founded by Jozsef Hatvany chaired by Detlef Kochan
- WG 5.4 Standardized Hardware and Software Techniques
- WG 5.5 Continuous Process Industries
- WG 5.6 Maritime Industries

## TC 5 meeting, Grenoble, 1978

- Chairman Jacob Vliestra
- Proposal for a new WG
- Resistance from 5.2 and 5.3
- Strong support from Jozsef Hatvany
- Recommendation to GA to create WG 5.7 Computer-Aided Production Management
- Decided by GA in Oslo, 1978





#### Jozsef Hatvany (1926 – 1987)



- 1982 PROLAMAT paper
   "Advanced Manufacturing Systems in Modern Society"
- Cape 83 paper "Dreams, Nightmares and Realities"

J. Hatvany Computer and Automation Institute, Hungarian Academy of Sciences, Budapest, Hungary

#### József Hatvany

Computer and Automation Institute, Hungarian Academy of Sciences, H-1502, POB 63, Budapest, Hungary

This is a phenomenological survey of the history of computer-controlled manufacturing systems over the last thirty years. First, came the *dreams* of the imminent push-button factory, controlled by a central computer. Then, the *nightmare* experiences of the first pioneers, contending simultaneously with inadequate hardware, software, skill, funding, receptivity and their own underestimation of the extra dimension of unprecedented interdisciplinary complexity. Finally today's realities: the possibilities opened up by distributed multiprocessor systems, by local area networks and by advanced systems synthesis techniques, the limitations imposed by investment, education, employment and environmental considerations.

the management of the second industrial revolution on the national and global level is offered.

#### WG 5.7 first meeting Copenhagen 1979



NTNU Norwegian University of Science and Technology

# FIP

#### INTERNATIONAL FEDERATION FOR INFORMATION PROCESSING

Date: 1979-09-13

Address reply to: Associate Professor Peter Falster Production Engineering Laboratory NTH-SINTEF 7034 Trondheim-NTH Norway

#### MINUTES OF THE 1st MEETING IN IFIP WG 5.7, AUGUST 31, 1979

10.00 hours, ELECTRIC POWER ENGINEERING DEPARTMENT, TECHNICAL UNIVERSITY OF DENMARK, LYNGBY, DENMARK

ttendants:	G. Doumeingts	(France)
	P. Falster	(Denmark)
	R.B. Mazumder	(Switzerland)
	E. Printz Moe	(Norway)
	A. Rolstadås, Chairman	(Norway)
	B. Svärdson	(Sweden)
	H. Wildemann	(West Germany)

#### . Opening

A. Rolstadås opened the meeting as chairman and welcomed the participants. He gave a short retrospect for the establishment of the working group and expressed his sincere hope for a fruitful work in the group the coming years.

#### Production Planning and Control in the 80ies

production management systems

> edited by p. falster and a. rolstadås



PREFACE

The IFIP Working Group 5.7 on "Automation of Production Planning and Control" was established in the autumn 1978. The working group addresses itself to topics as

- design of and need for new production planning and control systems taking into account new technological and market developments
- standardization of international acceptable terms and phrases
- reduction of costs through development and standardization of techniques, software, and hardware
- development of the international level of know-how

In order to accomplish its scope the working group organized its first workshop to be held in Trondheim, Norway, in September 1980. The workshop was sponsored by the International Federation for Information Processing (IFIP) and the Production Engineering Laboratory, SINTEF-NTH.

The number of participants was 24 primarily coming from the working group but supplemented with invited speakers and people outside the group.

## 1980 – Opening session

Generation	Type of system	Decade
1	Integrated batch	1960-ies
2	Interactive real time	1970-ies
3	User adaption	1980-ies

- PPC systems in the 80ies completely different
- Market conditions and dynamic environment together with new technology will require systems offering new functions based on new theory
- New ICT technology will enable strongly decentralized systems
- Development costs will be reduced by building prototypes

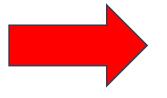
### From MRP to ERP

- BOMP Bill of Material Processor
  - Developed by Gene Thomas at IBM in the 1960-ies
  - Database containing the bill of material for all products and parts
- MRP Material Requirements Planning
  - Uses BOMP to calculate when and how much of raw materials and purchases has to made based on sales forecasts
- MRP II Manufacturing Resource Planning
  - Extension of MRP to include all manufacturing resources
- ERP Enterprise Resource Planning
  - Integrated management of main business processes



## The Criticism against MRP

- Inaccurate sales forecasts
- Errors in BOMP
- Estimated lead times often wrong
- Inaccurate inventory level



- Large inventories
- Long throughput times

#### And then .....

- Taiichi Ono Toyota Production system
  - Jidoka and Just in time
  - Kanban pull rather than push
  - Heijunka and Kaizen
- MIT The Machine that Changed the World (1990)
  - Lean production
- Eliyahu Goldratt
  - The Goal
  - Theory of constraints
  - Drum Buffer Rope





### IFIP WG 5.7 contributions

- Brought the advancements in industry into academia
- A forum for discussion and critical reflection
- Built a theoretical foundation in production management
- Research and education
- Conferences to exchange experience between industry and academia
- Journal for publication of research
- Built an international network

Since 1980 the group has grown from 11 to 112 members, 28 honorary members, and 41 candidate members.

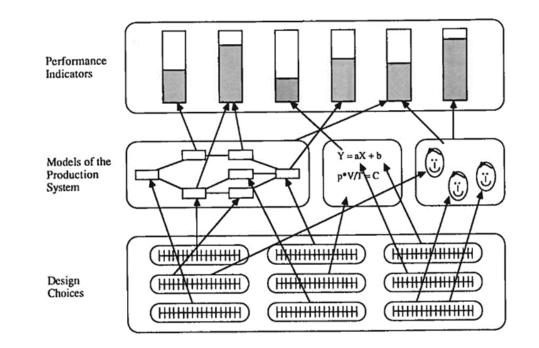
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#### WG 5.7 activities

Conferences

- IFIP state-of-the- art books
- International journal, 1989
- Joint research (FOF), 1989
- Special Interest Groups





#### **APMS 2023**

IFIP International Conference; Advances in Production Management Systems

"Production Management Systems for Responsible Manufacturing, Service, and Logistics Futures"

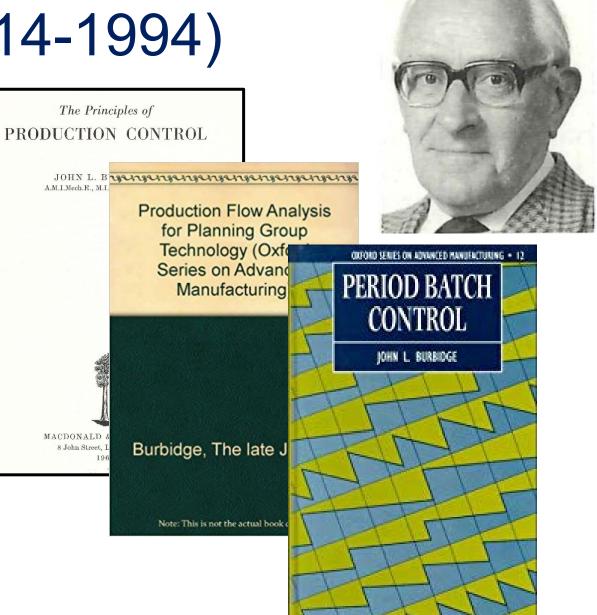
### Marco Garetti Doctoral Workshop

- Provides Ph.D. students with the opportunity to discuss their research and receive feedback and exchange ideas
- Ph.D. students submit a proposal up to 15 pages
- The objective of the proposals is to explain general research questions and outline the approach as well as the current status of the research.
- The texts are not published in the proceedings but can be considered for a possible submission to a journal.



## John L. Burbidge (1914-1994)

- The Principles of Production Control1962
- In strong opposition to MRP
- PFA and PBC
- Burbidge Award 1995
  - -Author(s) of the best paper
  - Person(s) that made the best presentation.



#### **IFIP** state-of-the-art books 1988

Part I

IFIP State-of-the-Art Reports

#### A. Rolstadås (Ed.)

#### **Computer-Aided** Production Management

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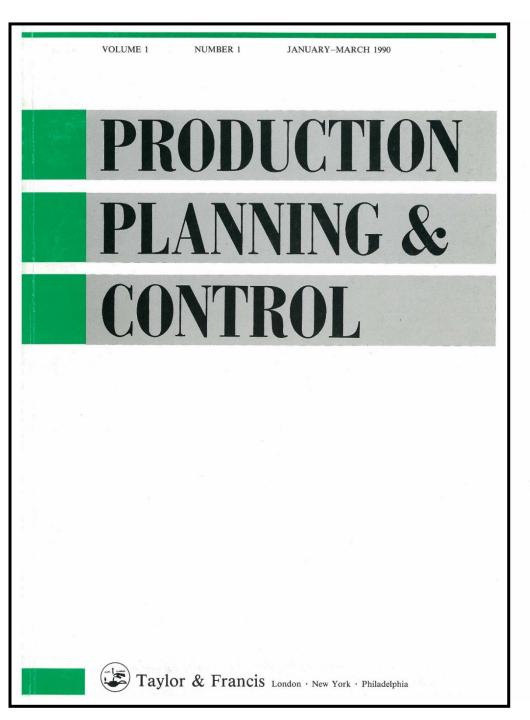
#### PPC

Editor: Professor Bjørn Andersen, Co-Editor: Dr Stephen J. Childe Book Reviews Editor: Dr Irene Roda

Associate Editors:

- Dr Yang Cheng
- Dr Paolo Gaiardelli
- Professor Gordian Udechukwu Ojiako
- Dr Laura Purvis

#### 526K annual downloads/views



### Joint projects



Factory of the Future: Towards an integrated theory for one-of-a-kind production

- Integration of several fragmented theories about the (re)design of production systems
- The theoretical framework consists of three views: the workflow view, the resources view, and the organizational/decisional view
- The design framework consists of a connectance network of design choices (DC's), performance indicators (PI's), and relationships between DC's and PI's.

#### **First Special Interest Group** Experimental Interactive Learning in Industrial Management

At the APMS 1993, Athens, Greece, Professor Jens Ove Riis organized a workshop and exhibition of games as part of the activities of IFIP WG 5.7. This meant the birth of the idea to form a SIG in the field.

- First workshop at Aalborg University, 1994
- Chairpersons:

1993-1999 Professor Jens Ove Riis at Aalborg University 2000-2015 Professor Riitta Smeds, Aalto University

2016- Lecturer Nick Szirbik, University of Groningen Jannicke Baalsrud, KTH



#### Co-Designing Serious Games 15th IFIP WG 5.7 SIG workshop, Aalto University, 2011



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#### Some reflections

- Unlike many of the other groups, why has WG 5.7 survived?
  - Ability to renew both with respect to membership, organization and activity
  - Need for a forum for research, publication and international cooperation
- Will it still survive?
  - Twin transition focus
  - Social media visibility
  - Connection to industry
- Why is it needed?
  - A guaranty for a high scientific standard
  - Future industry is dependent on the research and education in production management